



# HUD Moving to Work Expansion Training

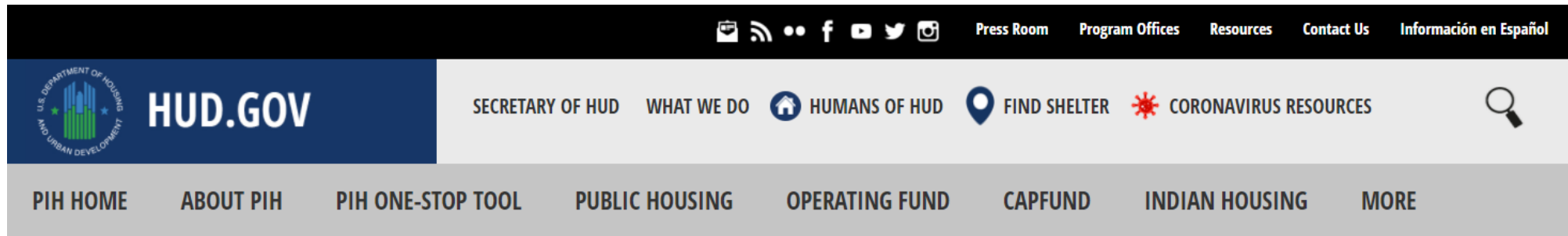
Webinar 1: Waivers  
October 14, 2020

# Introduction & Overview



# MTW Expansion on HUD.gov

[https://www.hud.gov/program\\_offices/public\\_indian\\_housing/programs/ph/mtw/expansion](https://www.hud.gov/program_offices/public_indian_housing/programs/ph/mtw/expansion)



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## MOVING TO WORK (MTW) EXPANSION

HUD is thrilled to rollout of the expansion of the Moving to Work (MTW) Demonstration Program with the publication of the final MTW Operations Notice and by inviting eligible PHAs to submit complete applications for the first two cohorts of the MTW expansion. To view the press announcement, [click here](#). You can also [view Secretary Carson's announcement](#) of the rollout of the MTW Expansion.

HUD understands the importance of thinking outside the box, focusing on best practices and providing creative housing solutions for those serving the most vulnerable by allowing agencies to merge their funding streams and design creative policies. The most important lesson HUD has learned from MTW is that local agencies and their stakeholders are in the best position to assess the needs and challenges of their communities and rental markets. It is important that local leaders have the flexibility to utilize and leverage their strengths, resources and partnerships in a way that best serves their communities. MTW is key in moving away from a “one-size-fits-all” approach to affordable housing and in allowing communities to effectively address the specific issues they face. The innovative and locally tailored policies adopted by current and future MTW Agencies will be a

### Quick Links:

- [MTW marketing brochure](#)
- [Final MTW Operations Notice \(official\)](#)
- [Final MTW Operations Notice \(reader-friendly\)](#) ←

  - [Sections I-V](#)
  - [Section VI](#)

- [Cohort #1 - MTW Flexibility](#) ←
- [Cohort #2 - Rent Reform](#) ←
- [Research Advisory Committee](#)




# MTW Expansion Training

<https://www.hudexchange.info/programs/mtw/mtw-expansion-training/welcome/>

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## MTW Expansion Training

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### Welcome!

Welcome to the Moving to Work (MTW) demonstration program's training for newly designated MTW Expansion agencies!

The MTW demonstration program is giving a new set of agencies the flexibility to create solutions that meet the housing and services needs of low-income families in their local communities. There's a lot to learn about this unique opportunity – and you've come to the right place!

This resource will help recently-designated MTW Expansion agencies understand the MTW Expansion's requirements and think about strategies for making the best use of MTW flexibilities. Residents, community members, and others who want to know more about the program can learn about it here too.



Current MTW agency leaders Karen Kreutzberg (Boulder Housing Partners), Karen DuBois-Walton (Housing Authority of the City of New Haven), and Suket Dayal (San Diego Housing Commission) highlight some of the advantages of MTW.



# Waivers: The Basics



# What is a Waiver?

- Tool for allowing MTW agencies to operate more flexibly
- Permits certain exemptions from existing public housing and HCV program requirements
- Allows MTW agencies to implement activities that otherwise would not be allowable
- Enables MTW agencies to combine activities in order to create more comprehensive initiatives



# Four Types of Waivers

- MTW
- Safe Harbor
- Agency-Specific
- Cohort-Specific

## Reminders!

- **MTW Waivers = specific type of waiver; does not refer to all waivers**
- **Safe Harbors = additional requirements to be followed when implementing activities without further HUD approval**

# Public Engagement & The Waiver Process

- Resident and community stakeholder buy-in a cornerstone of success
  - Consider what residents and community stakeholders bring to the table
  - Consider their perspectives and incorporate their input when determining what to accomplish
- Learn from legacy agencies about their successes with public engagement



# MTW Agency Insights



# Chris Lamberty Executive Director



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**Karen Kreutzberg**  
**MTW & Federal Policy Director**



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# Where do we get inspiration?

- Other MTW agencies
- Residents and participants
- Staff
- Community partners and service agencies



# What obstacles have we faced?

- Wanting to do everything at once
- Change fatigue
- Size of agency



# How has MTW made us different?

- Creative
- Thoughtful
- Better community partner



**Jennifer Rainwater**  
**Formerly, Housing Authority of the County of San Mateo**  
**Currently, HUD Moving to Work Office**



# Have you read the MTW Operations Notice?

- A. Yes, cover to cover
- B. Some of it
- C. No, not yet





# **What is your impetus for applying to MTW? What are some of the overarching goals you want to achieve?**

- Type your ideas into the Q&A box



# Discussion



# Resources

- Moving to Work on hud.gov
  - <https://www.hud.gov/mtw>
- Moving to Work Expansion
  - <https://www.hudexchange.info/programs/mtw/>
- MTW Expansion Training
  - <https://www.hudexchange.info/programs/mtw/mtw-expansion-training/welcome/>
- MTW Operations Notice
  - <https://www.hud.gov/sites/dfiles/PIH/documents/FinalMTWExOpsNoticePartVIWeb.pdf>
- MTW Cohorts
  - Information or questions about Cohort 1 (Small PHAs): [MTWcohort1@hud.gov](mailto:MTWcohort1@hud.gov)
  - Information or questions about Cohort 2 (Rent Reform): [MTWcohort2@hud.gov](mailto:MTWcohort2@hud.gov)



# What's Next?

- MTW Expansion Training Webinars
  - Waivers (this webinar)
    - Recording and materials will be posted to the MTW Expansion website on HUD Exchange
  - Funding Flexibilities, Funding Calculation, and Statutory Requirements
    - October 28<sup>th</sup>; 3:30pm Eastern – Register now!
  - Office Hours
    - November 18<sup>th</sup>, 3:30pm Eastern – Registration link coming soon!
- Application Due Dates
  - Cohort #1: December 4, 2020
  - Cohort #2: January 8, 2021



**Thank you!**

