



MEANINGFUL CHANGE IN 100 DAYS

HUD Cohort 6 (California): 100-Day Challenges on Youth Homelessness Summary Report



100-Day Challenges on Youth Homelessness

In June 2020, the 6th Cohort of U.S. Department of Housing and Urban Development (HUD) 100-Day Challenges to prevent and end youth homelessness launched during the COVID-19 pandemic. Over the course of 3 days and several virtual workshops, teams from the following four California communities committed to unreasonable but believable 100-Day goals and began to develop the action plans to achieve them.

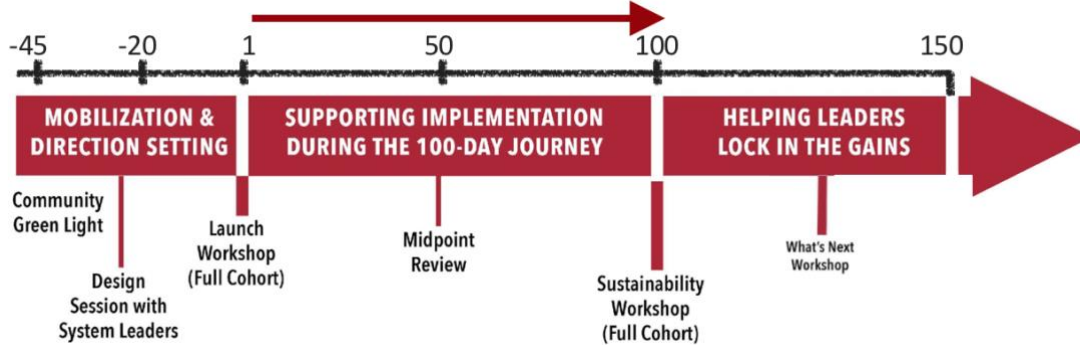
- Kings and Tulare Counties, CA
- Monterey and San Benito Counties, CA
- San Bernardino County, CA
- Santa Barbara County, CA



The purpose of the 100-Day Challenge is to catalyze community action to establish bold and creative ways to build and strengthen a system response to bring about our desired result. The short timeline is intentional, inviting a cross-sector of partners from the community to generate urgency and action. The process provides an opportunity to understand and learn about current local efforts and collaborations and set an ambitious 100-Day Goal that unleashes relentless and intense collaboration, innovation, and execution.

The 100-Day initiative also creates a dedicated space and builds momentum for cross-system stakeholders to come together, make new connections, share information and best practices, and create a common vision for preventing and ending youth homelessness. The communities in HUD Cohort 6 launched and completed their challenge completely during the COVID-19 pandemic by adapting existing processes, procedures, and expectations to achieve their goals and make progress in a virtual and collaborative environment.

100-Day Challenge Journey



Emerging Practices From the 100-Day Challenge Cohorts

The 100-Day Challenges to prevent and end youth homelessness have produced incredible results and have highlighted many emerging practices that have been successful in communities of different sizes, geographies, and capacities across the country. Forty-four communities have completed 100 Day Challenges for youth as of HUD Cohort 6 – including 27 HUD-funded communities – resulting in a total of 3,828 youth and young adults housed. These communities are depicted on the map below.



The following are some of the best practices that have emerged from the 44 communities that have accepted the 100-Day Challenge to prevent and end youth homelessness so far.

Authentic Youth Partnership

- Ensuring youth perspective is incorporated and valued in the process of building a system for youth. “Nothing about us without us”
- Supporting the development of a Youth Action Board (YAB) with diverse representation from youth and young adults with lived experiences of homelessness from across the community
- Engaging youth in every part of the process, including planning, policy development, implementation of ideas, and community outreach
- Compensating youth appropriately and fairly for their work, time, and expertise
- Connecting youth with lived experience to leadership opportunities
- Being open to listening and figuring out ways to address adultism across systems

Connecting and Engaging Systems

- Leveraging existing working relationships and connections between systems for a focus on youth homelessness
- Building processes to formally and permanently connect with foster care, juvenile justice, schools, and other youth-serving systems in order to create a systemic response for identifying and serving youth and young adults at risk of or experiencing homelessness
- Coordinating various system supports, including supportive services, training and employment services, and mainstream benefits
- Considering how to identify and support youth who are not connected to any systems

Exploration of New and Innovative Housing Options

- Exploring and expanding non-traditional housing interventions, including family and friend reunification, host homes, and shared housing options
- Thinking creatively to utilize different and more varied resources to support and house youth, such as HOME funds, Olmstead housing, JobCorps, and the Family Unification Program (FUP)
- Working with Public Housing Authorities to identify units and vouchers to set aside for youth experiencing homelessness
- Strengthening efforts to recruit and build relationships with landlords to house youth and young adult tenants

Data-Driven Decision Making

- Using data to make decisions and communicate with system leaders
- Building a by-name list of all youth experiencing homelessness
- Creating a standardized way to track and report on all youth being served and housed in the community by all providers supporting homeless youth

- Analyzing data to understand inequities and disparities within the homeless response system for youth and young adults experiencing homelessness, including by race, ethnicity, sexual orientation, and gender identity
- Establishing memorandums of understanding (MOUs) with youth-serving providers to support data sharing and participation in the local Homeless Management Information System (HMIS)

Coordinated Entry for Youth

- Using a standard assessment tool to help understand the needs of homeless youth and young adults and prioritize individuals for different resources
- Engaging youth-serving providers outside the Continuum of Care (CoC) and the homeless response system in Coordinated Entry
- Developing cross-system, youth-specific case conferencing processes
- Improving prioritization of youth for housing and homeless services through the Coordinated Entry system

Governance Mechanisms

- Testing ways of communicating insights and lessons learned, gaps identified, data snapshots, and specific requests within the community to drive coordinated action
- Creating a culture of experimentation, innovation, and collaboration with clear goals

HUD Cohort 6 100-Day Challenge Communities



Kings/Tulare Counties, Monterey/San Benito Counties, San Bernardino County, and Santa Barbara County were selected to participate in HUD's sixth 100-Day Challenge Cohort. These four communities were chosen to participate due to their demonstrated commitment to preventing and ending youth homelessness, their capacity for innovation, and their ability to build partnerships and collaboration around meeting the needs of youth at-risk of and experiencing homelessness. The four 100-Day Challenge communities represent large and diverse urban, rural, and suburban geographies from across California.

100-Day Challenge Goals, Placements, and the COVID-19 Pandemic

HUD Cohort 6 of 100-Day Challenges to prevent and end youth homelessness took place completely during the COVID-19 pandemic. The communities utilized innovative approaches and technologies to bring key stakeholders together to develop and make progress towards unreasonable but believable 100-Day goals designed around their unique local needs:

- **Kings/Tulare** - In 100 days, 50 Transition Age Youth ages 18-24 will exit homelessness into safe and stable housing. We will attempt to connect 100% to mental health & support services.
- **Monterey/San Benito** - In 100 days we will house 100 youth ages 18-24 from our Coordinated Entry Master List, 70% of whom are pregnant or parenting and 20% are experiencing domestic violence, trafficking, exploitation, and /or are system involved, with connections to services.
- **San Bernardino** - In 100 days, 100 Transition Age Youth (18-24) will exit homelessness into safe and stable housing, 50% of whom have been system involved, which may include, but is not limited to, the criminal justice system, child welfare, and/or the foster care system.
- **Santa Barbara** - In 100 days, we will house 50 youth, with 100% of youth on the By Name List assigned a navigator and at least 75% accepting case management with an individual service and housing retention plan.

The 100-Day Challenge Teams were able to overcome the challenges posed by COVID-19 to improve identification of youth experiencing homelessness and connections to safe and stable housing. A total of **203 youth and young adults** were connected to safe and stable housing across the four communities in 100 days, including new and innovative housing options made available through local responses to the COVID-19 crisis.

HUD Cohort 5 Housing Placements



“Even during these strange and difficult COVID-19 times, we were able to come together across the county and see success in the numbers of youth housed and in the energy created around addressing youth homelessness. We wanted to get people housed and worked hard to do so regardless of what COVID-19 brought our way.”

- Santa Barbara County 100-Day Challenge Team

HUD Cohort 6: Successes in Collaboration and Innovation

Cross-Systems Collaboration

The four 100-Day Challenge communities recognized the importance of cross-system partnerships in effectively identifying, engaging, and responding to the needs of youth at risk of and experiencing homelessness. All four communities were able to overcome the challenges of the COVID-19 pandemic to bring new cross-systems partners to the table and engage in collaborative planning efforts.



Spotlight on Monterey and San Benito Counties

Nineteen local agencies representing diverse youth-serving systems from across the bi-county region participated in the Monterey/San Benito 100-Day Challenge. The 100-Day Challenge provided an opportunity to bring new system partners serving vulnerable populations of YYA experiencing homelessness – including representatives from domestic violence, sexual assault and human/sexual trafficking agencies, and Independent Living Programs (ILPs) serving foster youth – into the housing system.

Partnerships between homeless and housing service providers and local law enforcement, juvenile probation departments, and child welfare systems also helped the 100-Day Challenge Team identify YYA experiencing homelessness and coordinate housing and services. Additionally, the 100-Day Challenge brought CoC and non-CoC agencies together for the first time to coordinate homeless and housing resources to address the needs of YYA experiencing homelessness.

The **Santa Barbara County** 100-Day Challenge Team included over 20 local stakeholders, including the CoC, the Coordinated Entry lead agency, local homeless shelters, school districts, colleges, Public Housing Authorities, mental health providers, County Offices of Child Welfare, Education, and Probation, and local youth with lived experience of homelessness. This effort spurred new collaboration between the homeless response system and partners that had not historically been engaged in efforts designed to prevent and end youth homelessness, including K-12 and higher education partners.

The **Kings/Tulare Counties** 100-Day Challenge helped to strengthen partnerships between the CoC, homeless service providers, and youth-serving providers from across the education, workforce, mental health and housing systems, including a local college and the Office of Education. The 100-Day Challenge Team intentionally engaged a variety of service providers, including frontline workers and upper-level management, to improve coordination of services and reduce roadblocks in the housing process for YYA experiencing homelessness.

San Bernardino County fostered new relationships and strengthened partnerships between nonprofit organizations, public agencies, and other youth-serving providers over the course of the 100-Day

Challenge. Local nonprofit organizations and advocates engaged in the 100-Day Challenge included 211 San Bernardino, the County Department of Behavioral Health Transitional Aged Youth (TAY) Center, and homeless liaisons from the San Bernardino County Superintendent of Schools. The involvement of key stakeholders representing local education, health, homeless and housing systems helped to establish a cross-system commitment to preventing and ending YYA homelessness in San Bernardino County for the first time.

Authentic Youth and Young Adult (YYA) Engagement

The 100-Day Challenge communities confronted the challenges and complexities of the COVID-19 crisis to authentically engage youth and young adults (YYA) with lived experiences of homelessness in their efforts. All four communities worked to establish stronger YYA engagement models – including Youth Action/Advisory Boards – to foster authentic partnerships between young adults and providers, and to invest in models of authentic YYA leadership to go beyond the 100-Day Challenge.



Spotlight on San Bernardino County

The San Bernardino County 100-Day Challenge was “done by youth for youth”, with YYA with lived experiences of homelessness authentically engaged throughout the 100-Day Challenge, including in key leadership positions. San Bernardino launched the development of a Youth Advisory Board (YAB) in June 2020 at the onset of the 100-Day Challenge. The Chair of the San Bernardino YAB was selected to serve as a Team Lead for the 100-Day Challenge, creating opportunities for alignment between expanding membership for the YAB and authentically engaging YYA with lived experience in the 100-Day Challenge process. Throughout the course of the 100 days, the San Bernardino YAB expanded to 22 members who were meeting on a weekly basis to help implement the local vision for preventing and ending YYA homelessness.

Kings and Tulare Counties utilized the 100-Day Challenge to establish the foundation for authentic and ongoing youth engagement, including development of a sustainable YAB. The 100-Day Challenge Team worked with an existing transitional housing provider and local college to identify YYA with lived experiences of homelessness who were interested in participating in the YAB. Kings/Tulare Counties utilized grant funding from Axa XL Insurance to jumpstart compensation for YAB members through flexible funding and established a set aside of CoC funds to support continued compensation.

Monterey and San Benito Counties engaged YYA with lived experience throughout the Challenge, both as 100-Day Challenge Team members and through the development of a YAB. YYA Team members supported Monterey/San Benito Counties in helping to identify locations throughout the region where YYA may be experiencing homelessness; conducting landlord outreach and engagement to identify units available for YYA clients; and supporting the development of social media and marketing materials.

The **Santa Barbara County 100-Day Challenge Team** developed a youth survey to help engage YYA experiencing homelessness and learn more about their current living situations and housing and service needs. Santa Barbara has focused its sustainability efforts on the development of a robust YAB to help generate awareness around the unique issues and challenges that face runaway, homeless, and foster YYA and to ensure ongoing authentic YYA engagement in local homeless response efforts.

Improved Data Collection, Sharing, and Coordinated Entry Processes

The Cohort 6 communities utilized the momentum of the 100-Day Challenge to improve data-driven processes for identifying and connecting YYA experiencing homelessness to housing and services. All four communities worked to develop or expand youth-focused data collection and sharing processes, including cross-systems engagement in local Homeless Management Information System (HMIS) and Coordinated Entry System (CES) processes. These efforts have strengthened local identification and referral processes for YYA experiencing homelessness and have helped ensure that a focus on addressing YYA homelessness is sustained at a systems level beyond the 100-Day Challenge.



Spotlight on Santa Barbara County

The Santa Barbara County 100-Day Challenge Team engaged in a communitywide, cross-systems process of re-evaluating and reimagining its data collection and CES processes. The 100-Day Challenge helped Santa Barbara County improve youth-specific data collection and analysis by race and gender and outcomes for YYA exiting the homeless response system. At the same time, the community identified a need for additional data collection on sexual orientation.

The Santa Barbara 100-Day Challenge Team also worked to establish Memorandums of Understanding (MOUs) with new cross-systems partners, including Public Housing Authorities (PHAs) and colleges, to support data sharing and participation in the local HMIS and Coordinated Entry System. The community launched youth-specific case conferencing during the 100-Day Challenge, which allowed youth-serving organizations to engage in targeted conversations around housing and service options for YYA experiencing homelessness on the by-name list (BNL).

Kings and Tulare Counties engaged a wide range of youth-serving providers across systems in coordinated data sharing and case conferencing processes throughout the 100-Day Challenge. The Kings/Tulare 100-Day Challenge Team created a G-suite through Google to allow for the extraction of HMIS reports and the creation of a BNL that could be shared with youth-serving providers that are not currently participating in HMIS. These steps to facilitate cross-systems data sharing allowed for the launch of weekly YYA-specific case conferencing across providers, systems, and regions.

The **San Bernardino County** 100-Day Challenge created an opportunity for the community to improve the local CES to better serve YYA clients. The 100-Day Challenge Team partnered with 211, the administrative entity for San Bernardino County's CES, to implement all the various components needed to make CES work for youth. The community adopted the TAY VI-SPDAT for youth-specific assessments and incorporated it into HMIS. San Bernardino also developed a BNL for all the YYA experiencing homelessness in the county and launched weekly youth-specific case conferencing meetings.

The **Monterey/San Benito Counties** 100-Day Challenge Team worked to develop and implement memorandums of understanding (MOUs) with cross-systems partners. This process allowed for improved data sharing across agencies and the development of multi-disciplinary teams to help conduct case conferencing for YYA clients as part of CES. Monterey and San Benito Counties worked with peer communities to explore different options and structures for CES access, assessment, prioritization, and referrals specific to YYA needs. The 100-Day Challenge Team also hosted cross-systems trainings on CES for youth-serving agencies, including frontline staff training on conducting a housing assessment with YYA clients.

New and Innovative YYA Housing Options

The 100-Day Challenge Teams were able to think innovatively about maximizing utilization of new and existing housing options for YYA experiencing homelessness, including through housing opportunities and resources created in response to the COVID-19 pandemic. The creativity of the 100-Day Challenge communities around housing options and interventions helped them to make significant progress towards their goals to safely and stably house YYA experiencing homelessness.

Spotlight on Kings and Tulare Counties



Kings and Tulare Counties invested in new and innovative strategies during the 100-Day Challenge to provide permanent housing options for YYA experiencing homelessness. The 100-Day Challenge Team partnered with the local PHA and the County of Tulare to establish 15-20 housing set-asides for YYA experiencing homelessness in a motel that had been purchased to provide interim and permanent, long-term housing in response to COVID-19 through California's [Project Homekey](#) initiative. The CoC utilized funding from the U.S. Department of Housing and Urban Development (HUD) to develop these housing set-asides into Rapid Re-Housing (RRH) units for YYA experiencing homelessness. The 100-Day Challenge Team also worked with the PHA to secure a set-aside of 50 housing choice vouchers (HCVs) for YYA experiencing homelessness in the community. Local system leaders raised funds to help pay for move-in costs and supportive services partners provided wraparound services for YYA clients connected to housing through these new opportunities.

The **Monterey and San Benito Counties** 100-Day Challenge Team was able to expand its partnership with the local Public Housing Authority to secure a dozen housing vouchers set-aside for YYA experiencing homelessness and strengthen collaboration around the referral process and service provision. Youth service providers were also able to increase their focus on diversion, problem-solving and family reunification during the 100-Day Challenge, with seven YYA clients exiting homelessness during the 100-Day Challenge through reunification with family or friends.

San Bernardino County was able to connect YYA experiencing homelessness to permanent housing options – including RRH and Permanent Supportive Housing (PSH) – at greater rates than prior to the 100-Day Challenge due to the launch of CES for youth. The Team also conducted outreach to YYA residing in the county’s Transitional Living Program (TLP) to assess current housing needs and identify clients who were ready to “move on” to permanent housing options.

The **Santa Barbara County** 100-Day Challenge fostered a new partnership between the CoC and a university-based RRH program that had previously been unconnected to the homeless response system and HMIS. This new partnership helped the community to identify students experiencing homelessness and support their transition into a range of housing options, including the university-based RRH program as well as transitional housing and other permanent housing programs.

Landlord Outreach and Engagement

Kings/Tulare, Monterey/San Benito, Santa Barbara, and San Bernardino Counties leveraged the 100-Day Challenge as an opportunity to increase landlord outreach and engagement efforts. All four communities recognized the importance of increasing willing partnerships with landlords to access additional market-rate units and support YYA in successfully exiting homelessness into safe and stable housing opportunities.

Spotlight on Santa Barbara County



During the 100-Day Challenge, Santa Barbara County was able to accelerate the rate of YYA housed in part through the expansion of landlord engagement initiatives. The Santa Barbara 100-Day Challenge Team developed a landlord engagement letter to share information with landlords and property owners about partnership opportunities with the homeless response system. The Team thought creatively about landlord outreach, purchasing a list of all property owners in the county and utilizing grant funding from Axa XL Insurance to pay for postage and materials to send 10,000 engagement letters to a sampling of property owners from the list.

The **Kings/Tulare Counties** 100-Day Challenge Team established a landlord risk mitigation fund to provide an added protection for landlords willing to rent to YYA experiencing homelessness. Kings and Tulare Counties also established a landlord relations specialist position to support YYA

experiencing homelessness in the housing search process, communicate directly with landlords to advocate for YYA clients, and open doors for additional market rate units.

San Bernardino County utilized grant funding from Axa XL Insurance to create a landlord mitigation fund which will be administered by the YAB to support ongoing landlord engagement efforts to help address YYA homelessness.

Monterey/San Benito Counties worked with the YAB and YYA team members with lived experiences of homelessness to help conduct outreach to landlords around opening units to YYA tenants being supported through the homeless response system.

Youth-Focused Case Management and Supportive Services

The Cohort 6 100-Day Challenge communities recognized that YYA experiencing homelessness have needs that go beyond housing, including case management and supportive services to help YYA exit homelessness and achieve success and stability in their housing placements. All four communities leveraged new and existing partnerships and community resources to help meet the specific service needs of YYA experiencing homelessness.



Spotlight on Kings and Tulare Counties

Members of the Kings/Tulare 100-Day Challenge Team recognized the importance of addressing mental and behavioral health and providing supportive services to address the specific needs of YYA experiencing homelessness. Kings/Tulare brought a number of diverse supportive service providers – including mental health, education, employment services, and life skills providers – to the table to help establish housing stability plans and coordinate access to individualized supportive services for YYA once housed. The CoC utilized an existing housing partnership with a local Community Action organization to develop new relationships around providing education and employment supports to YYA once they are connected to housing and serving as the lead agency to support the YAB. The 100-Day Challenge Team also created new mental health referral maps for Tulare County to improve YYA knowledge of and access to available mental health supports in the region.

The **Monterey/San Benito Counties** 100-Day Challenge Team developed a Supportive Services Resource Booklet to help YYA experiencing homelessness identify and track their goals and service needs in several different areas, including education, employment, housing, health and well-being, and budgeting.

Santa Barbara County worked to ensure that every YYA on the local by-name list was assigned to a housing navigator to support YYA in identifying existing housing options, supportive services, mainstream benefits, and options within their social networks to help resolve their housing crisis.

Additionally, every YYA connected to a housing intervention during the 100-Day Challenge was offered and accepted case management with an individual service and housing retention plan to help them remain permanently housed after placement.

San Bernardino County saw significant success in utilizing case management and mediation techniques to reunify YYA experiencing homelessness with chosen family, including a number of youth who were able to exit from unsheltered situations directly to housing with family members.

Serving Youth Across Large and Diverse Geographic Areas

The four communities in HUD Cohort 6 comprise large and geographically diverse regions, including urban, suburban, and vast rural areas. The 100-Day Challenges helped communities to improve coordination and collaboration to identify YYA experiencing homelessness across these expansive geographies and provide them with individualized housing and service options to meet their needs.



Spotlight on Monterey and San Benito Counties

The 100-Day Challenge helped Monterey and San Benito Counties begin developing a coordinated regional approach to addressing YYA homelessness. The 100-Day Challenge Team engaged in intentional outreach to ensure that non-profit service providers, county agencies, and law enforcement from across the region were represented, including among Team leadership. Weekly Team meetings were used to help coordinate outreach, identification, and access to housing and services for YYA experiencing homelessness across the bi-county area, particularly in more rural parts of the region.

The 100-Day Challenge Team also invested in new tools and processes – including development of a Coordinated Entry System for Youth and a Supportive Services Resource Booklet – to increase coordination and knowledge of youth-specific resources across counties. Monterey and San Benito Counties have set up regular Systems Change meetings to strengthen the working relationships developed during the 100-Day Challenge and sustain this new regional approach to addressing YYA homelessness.

The San Bernardino County 100-Day Challenge Team was intentional about engaging nonprofit organizations that represented the county's urban, rural, desert, and mixed geographies and the YYA they serve. The 100-Day Challenge Team worked to ensure that 211 and the local CES were able to serve YYA across San Bernardino County and that appropriate housing options, including family reunification, were being provided to YYA in more rural areas of the region.

Santa Barbara County utilized virtual settings / meetings to help bring youth-serving partners together from the northern and southern parts of the county. The 100-Day Challenge Team also switched from in-person, geography-based case conferencing to virtual, population-based case

conferencing, allowing youth-serving providers from across the county to come together and coordinate housing solutions for YYA experiencing homelessness.

The **Kings and Tulare Counties** 100-Day Challenge helped to improve coordination of providers and resources across the two counties. Kings/Tulare plans to continue outreach and engagement of providers from Kings County and to engage the Departments of Mental Health from both counties to help meet the needs of YYA experiencing homelessness.

Outreach to and Identification of Youth Experiencing Homelessness

The HUD Cohort 6 communities responded to the urgency of the COVID-19 pandemic by leveraging the momentum of the 100-Day Challenge to improve local processes for outreaching, identifying, and engaging with YYA experiencing homelessness. The four communities developed new and innovative ways to reach YYA populations, particularly young people experiencing unsheltered homelessness, in order to quickly connect them to safe and appropriate housing and supportive services.



Spotlight on San Bernardino County

San Bernardino County worked with YAB members to increase local outreach, engagement, and identification efforts with YYA experiencing homelessness. YAB members helped lead San Bernardino's local census efforts, as well as much of the street outreach conducted during the 100-Day Challenge. This peer outreach model helped to build trust with YYA experiencing homelessness, engaging more YYA in conversations around housing and supportive services and facilitating more successful connections to the homeless response system. Outreach workers from across the county were also trained on utilizing the TAY VI-SPDAT to conduct youth-specific assessments for YYA experiencing homelessness.

The **Monterey/San Benito Counties** 100-Day Challenge Team conducted outreach to every YYA client on the By-Name List (BNL) to assess their current need for housing and services. Monterey/San Benito Counties utilized grant funding provided by Axa XL Insurance to purchase cell phones and phone cards to provide to YYA clients, allowing outreach workers to remain connected to conduct assessments, provide case management, and facilitate connections to housing and services even if clients moved throughout different areas of the region.

Kings/Tulare Counties utilized new cross-systems partnerships – including with mental health, education, and workforce providers – to identify and outreach to YYA experiencing homelessness who are not connected to or engaged with the homeless response system. The 100-Day Challenge helped the community to also identify that there is a significant number of YYA experiencing homelessness that are residing in their cars, particularly in rural areas, which helped to improve outreach efforts as well as targeting of housing and supportive service resources for this population.

Santa Barbara County created “Homelessness 101” and other trainings for people and agencies working outside of the homeless crisis response system to help them better understand YYA homelessness and the structures, services, and opportunities available to serve YYA experiencing homelessness. These trainings helped more local stakeholders throughout the community recognize their connection to identifying and serving YYA experiencing homelessness and increase their outreach and engagement efforts.

Beyond the 100 Days: Sustaining Momentum and Moving Forward

The 100-Day Challenge begins with an intentionally short timeframe and limited scope of work in order to spur action, focus, progress, and innovation. The work in each community is not over when the 100 days are completed. Communities leave with new momentum and buy-in from cross-system partners to keep pushing forward toward the goal of preventing and ending youth homelessness.

Each 100-Day team identifies priorities and recommendations unique to their community and to their progress for their work beyond the 100 days. Teams are encouraged to adopt a monthly or quarterly meeting structure, ideally with monthly or quarterly targets, to sustain their momentum, lock in gains, and continue making system improvements.

100-Day Team Priorities for Sustainability

100-Day Challenge Community	Action Plan for Ongoing Work
<p>Kings and Tulare Counties</p>	<ul style="list-style-type: none"> • Facilitate bi-weekly case conference meetings • Build rapport across providers • Utilize landlord engagement specialist position • Advocate for youth set-asides in newly acquired housing units • Establish a bridge housing program for YYA • Continue YAB development and engagement
<p>Monterey and San Benito Counties</p>	<ul style="list-style-type: none"> • Revise and overhaul Coordinated Entry System processes to better serve YYA experiencing homelessness • Identify a Rapid Re-Housing (RRH) provider for youth • Work towards housing all youth on the by-name list • Continue meeting across systems and counties to make changes to the youth system • Grow and deepen the foundations of the YAB • Build relationships across counties and continue breaking down silos to work across county systems

<p>San Bernardino County</p>	<ul style="list-style-type: none"> • Establish a group of people who will prioritize youth in all homelessness conversations • House 29 YYA experiencing homelessness to complete the goal of the 100-Day Challenge using YYA case conferencing • Continue expanding and utilizing the YAB • Expand partnership with Inland Empire Health Plan
<p>Santa Barbara County</p>	<p>Build a YAB to generate awareness around the unique issues and challenges that face runaway, homeless, and foster YYA. To accomplish this they will:</p> <ul style="list-style-type: none"> • Meet with key stakeholders • Work with organizations with existing Youth Boards to identify YYA to help provide training to empower YYA leaders with skills to manage and sustain a YAB • Recruit YAB members • Identify funding sources to compensate YAB members for their time • Ensure technology access to support meeting participation • Hold an inaugural YAB meeting • Develop a regular meeting and check-In schedule for the YAB