

# Unpacking the ConnectHomeUSA Toolbox

## Part I



# Introduction

- Welcome
- Purpose of this Webinar Series
- ConnectHomeUSA Playbook
- Today's Agenda:
  - Launchpad Toolkit
  - Convening Toolkit
  - Action Plan Toolkit
  - Partnership Building Toolkit
  - Funding Strategies Toolkit



Questions? Email: [connecthome@hud.gov](mailto:connecthome@hud.gov)

# The ConnectHomeUSA Program

Resources and assistance to support HUD's community partners

NEED HOUSING ASSISTANCE? Email Updates Log In

HUD EXCHANGE Programs Resources Trainings Program Support Grantees News




## ConnectHomeUSA

ConnectHomeUSA is a movement to bridge the digital divide for HUD-assisted housing residents by getting them connected at home while providing access to digital literacy and educational content.

[Learn about ConnectHomeUSA](#)


[Home](#) > [Programs](#) > [ConnectHomeUSA](#)

**NEW**




### ConnectHomeUSA Playbook Toolkits and Guides

This collection of toolkits and guides complement key chapters of the ConnectHomeUSA




### ConnectHomeUSA Playbook

Learn how to build a digital inclusion plan for your housing community! With topics ranging from resident



### Monthly Newsletters

Sign up for the monthly newsletter to receive the latest research and news about broadband, and to learn



### Questions?

HUD is available to answer questions related to broadband access and digital literacy programs. Submit your questions to the [Ask A](#)

Link to website:

<https://www.hudexchange.info/programs/connecthomeusa/playbook-toolkits-and-guides/>



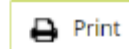
# The Launchpad Toolkit



# Launchpad Toolkit

Tools and Templates

## ConnectHomeUSA Launchpad Toolkit



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Date Published: July 2022

### Description

The Launchpad Toolkit complements the [ConnectHomeUSA Playbook](#) (Chapters 1-5) by providing more in-depth information around the topics that are key to helping communities get their ConnectHomeUSA programs off the ground.

Topics include:

- Understanding your community's needs
- In-depth guidance for administering a baseline survey

The toolkit also contains a sample survey and a Core Planning Team Mapping Worksheet to help build a core team.

View the [ConnectHomeUSA Playbook Toolkits and Guides page](#) for the full collection of resources to help ConnectHomeUSA staff establish a comprehensive digital inclusion program in HUD-assisted communities.

### Resource Links

- [Launchpad Toolkit Checklist \(PDF\)](#)
- [Core Planning Team Mapping Worksheet - PDF \(PDF\)](#)
- [Core Planning Team Mapping Worksheet - Word \(DOCX\)](#)

#### Author Organization

HUD

#### Resource Approver

HUD Approved

Link to  
toolkit: [ConnectHome  
USA Launchpad  
Toolkit - HUD  
Exchange](#)

Link to  
ConnectHomeUSA  
Landing  
Page: [ConnectHome  
USA Playbook  
Toolkits and Guides  
- HUD Exchange](#)



## Launchpad Toolkit Checklist

The Launchpad section of the ConnectHomeUSA Playbook (Chapters 1-5) should be your go-to resource for helping you begin putting your ConnectHomeUSA program into place. This toolkit is a companion piece which will help you operationalize these chapters and help you build a strong foundation for a successful program.

This document is divided into the following sections and companion materials:

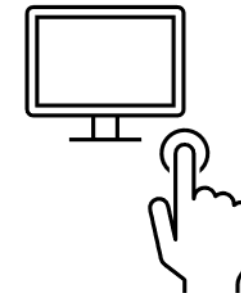
- **Section I: Introduction**
- **Section II: Building Your Team**
- **Section III: Understanding Your Community's Needs and Administering a Baseline Survey**
- **Appendix I: Sample Baseline Survey Questions**  
**Core Planning Team Mapping Worksheet**  
(Available on HUD Exchange)

In addition to this toolkit, check out the other toolkits developed to complement other sections of the ConnectHomeUSA Playbook:

- **Media Guide and Toolkit**
- **Organizing a Local Convening**
- **Developing Your Action Plan**
- **Fundraising Strategies**
- **Partnership Building**
- **Virtual Event Planning**
- **Digital Literacy Resource Guide**
- **Resident Engagement**

We recommend using each of these to help you plan your ConnectHomeUSA program every step of the way!

U.S. Department of Housing and Urban Development | [www.hud.gov/connecthomeusa](http://www.hud.gov/connecthomeusa)



# Core Planning Team Mapping Worksheet

Some questions to ask when setting up your Core Planning Team:

- Who from your organization should be involved?
- Which other organizations would be strong partners on the Core Planning Team?

| Partner Type                        | Organization Type   | Name                   | Title | Planning Team Role<br><i>(identify quarterback organization &amp; individual)</i> |
|-------------------------------------|---|------------------------|-------|---|
| External                            | Local Elected Officials and City Leadership                   |                        |       |   |
|                                     | Key City Staff  |                        |       |   |
|                                     | City CIO or CTO   |                        |       |   |
|                                     | Leaders from Key Community Organizations                      |                        |       |   |
|                                     | Local Library Partners  |                        |       |   |
|                                     | Local Internet Service Providers                              |                        |       |   |
|                                     | Funding Partners (foundations, banks, philanthropy)           |                        |       |   |
|                                     | Education Partners (schools, community college, universities) |                        |       |   |
|                                     | Local Digital Literacy Providers                              |                        |       |   |
|                                     | Local Device Providers and Refurbishers                       |                        |       |   |
|                                     | Local Technology and Digital Inclusion Advocates              |                        |       |   |
|                                     | Local employers   |                        |       |   |
|                                     | Hospitals   |                        |       |   |
|                                     | Internal  | PHA Executive Director |       |   |
| PHA ConnectHomeUSA Lead             |   |                        |       |   |
| Resident Services Staff             |   |                        |       |   |
| IT Department Staff                 |   |                        |       |   |
| Public housing and/or voucher Staff |   |                        |       |   |
| Communications Staff                |   |                        |       |   |
| Resident Leaders                    |   |                        |       |   |

# Core Planning Team Mapping Worksheet

| Partner Type                        | Organization Type   | Name                   | Title            | Planning Team Role<br><i>(identify quarterback organization &amp; individual)</i> |
|-------------------------------------|---|------------------------|------------------|---|
| <b>External</b>                     | Local Elected Officials and City Leadership                   |                        |                  |   |
|                                     | Key City Staff  |                        |                  |   |
|                                     | City CIO or CTO   |                        |                  |   |
|                                     | Leaders from Key Community Organizations                      |                        |                  |   |
|                                     | Local Library Partners  |                        |                  |   |
|                                     | Local Internet Service Providers                              | Sarah                  | Library Staff    | Digital Literacy  |
|                                     | Funding Partners (foundations, banks, philanthropy)           |                        |                  |   |
|                                     | Education Partners (schools, community college, universities) |                        |                  |   |
|                                     | Local Digital Literacy Providers                              |                        |                  |   |
|                                     | Local Device Providers and Refurbishers                       | John                   | Comcast Employee | Devices   |
|                                     | Local Technology and Digital Inclusion Advocates              |                        |                  |   |
|                                     | Local employers   |                        |                  |   |
|                                     | Hospitals   |                        |                  |   |
|                                     | <b>Internal</b>   | PHA Executive Director |                  |   |
| PHA ConnectHomeUSA Lead             |   |                        |                  |   |
| Resident Services Staff             |   | Jane                   | Exec. Director   | Quarterback   |
| IT Department Staff                 |   |                        |                  |   |
| Public housing and/or voucher Staff |   |                        |                  |   |
| Communications Staff                |   |                        |                  |   |
| Resident Leaders                    |   |                        |                  |   |

Link to Worksheet: [ConnectHomeUSA Playbook Core Planning Team Mapping Worksheet \(hudexchange.info\)](https://hudexchange.info/ConnectHomeUSA/Playbook/CorePlanningTeam/MappingWorksheet)



# Checklist Highlight: Needs and Administering a Baseline Survey

1. Population and Metrics
2. Survey Sample
3. Survey Design
4. Survey Distribution
5. Survey Analysis

## Appendix I – Sample Survey Questions

Below is a sample survey that HUD used to develop a baseline level of information at the start of the ConnectHome pilot program in 2015. You will notice the questions are short, use simple and precise language, and the overall survey is just a few questions. The results of HUD's study using this baseline survey tool can be found here: <https://www.huduser.gov/portal/connect-home.html>

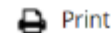
|   |   |
|---|---|
| <b>Do you (or anyone living in your household) have Internet access in your home (including by smart phone)?</b><br><input type="checkbox"/> Yes <input type="checkbox"/> No  |   |
| <b>If Yes</b>   | <b>If No</b>  |
| <b>How do you (or anyone living in your household) access the Internet in your home? Please check all that apply.</b><br><input type="checkbox"/> Through a high-speed Internet subscription (for example: Comcast, Cox, AT&T, Verizon, CenturyLink, Charter) Who is your provider? _____<br><input type="checkbox"/> Through a smartphone data plan (for example: Sprint, Verizon, AT&T, T-Mobile) Who is your provider? _____<br><input type="checkbox"/> Through a dial-up connection<br><input type="checkbox"/> Through WiFi based outside of your home (for example: public access or from a neighbor)<br><input type="checkbox"/> Other: _____ | <b>If you don't have Internet access in your home, what are the reasons? Please check all that apply.</b><br><input type="checkbox"/> Cost for Internet access<br><input type="checkbox"/> Cost for devices (desktop computers, laptops, etc.)<br><input type="checkbox"/> My housing unit or building isn't wired for service<br><input type="checkbox"/> Tried to sign up for service but couldn't<br><input type="checkbox"/> Not comfortable using computers or Internet<br><input type="checkbox"/> Not interested in using the Internet<br><input type="checkbox"/> I access the Internet outside of my home<br><input type="checkbox"/> Other: _____ |
| <b>Which devices do you (or anyone living in your household) use to access the Internet in your home? Please check all that apply.</b><br><input type="checkbox"/> Smart phone<br><input type="checkbox"/> Desktop computer<br><input type="checkbox"/> Laptop, Notebook, or Netbook (for example: Chromebook, HP Mini, Macbook, Dell Inspiron)<br><input type="checkbox"/> Tablet (for example: iPad, Samsung Galaxy Tab, Kindle Fire)<br><input type="checkbox"/> Gaming console<br><input type="checkbox"/> Smart TV or device that connects TV to the Internet<br><input type="checkbox"/> Other: _____   | <b>If you don't currently have Internet access in your home, have you ever had Internet access in your home?</b><br><input type="checkbox"/> Yes <input type="checkbox"/> No  |
| <b>Have you heard of ConnectHome, a program that brings free or low cost in-home high-speed Internet to residents of public housing?</b><br><input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> I don't know  |   |
| <b>If you have Internet in your home, is it free or low-cost through ConnectHome?</b><br><input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> I don't know <input type="checkbox"/> I don't have Internet  |   |

# The Convening Toolkit



# The Convening Toolkit

## ConnectHomeUSA Convening Toolkit



Print



ShareThis

Date Published: July 2022

### Description

Holding a convening early on in a ConnectHomeUSA program is a key strategy for building support for your program and informs the development of an Action Plan. Convenings give ConnectHomeUSA communities the opportunity to present their digital equity plans to existing and prospective partners, solicit feedback, and enlist support. Building off [Chapter 4 of the Playbook](#), the Convening Toolkit provides planning guidance as well as templates to help you organize a successful event. It is recommended to first read the Convening Toolkit Checklist and then use the Project Plan Template to begin outlining a plan.

Additionally, the Run-of-Show Template is designed to help keep important information for the big day all in one place. The Commitment Form Template can be used to ask attendees to commit support for your program.

If you decide to organize a virtual event, view the [Virtual Event Planning Toolkit](#) as well.

View the [ConnectHomeUSA Playbook Toolkits and Guides page](#) for the full collection of resources to help ConnectHomeUSA staff establish a comprehensive digital inclusion program in HUD-assisted communities.

### Resource Links

- [Convening Toolkit Checklist \(PDF\)](#)
- [Project Plan Template \(DOCX\)](#)
- [Run-of-Show Example - Excel \(XLSX\)](#)
- [Run-of-Show Example - PDF \(PDF\)](#)
- [Commitment Form Template - PDF \(PDF\)](#)
- [Commitment Form Template - Word \(DOCX\)](#)

#### Author Organization

HUD

#### Resource Approver

HUD Approved



## Convening Planning Toolkit


Convening your existing and potential stakeholders is a critical first step to successfully narrowing the digital divide in your community. It is also a great way to introduce yourself to community groups you may not have worked with and establish ways in which you might be able to collaborate. See *Playbook Chapter 4: Organizing a Local Convening* for more information.

Ultimately, your convening allows you to present your ConnectHomeUSA goals and engage key community organizations, existing partners, and your residents in the process of developing your Action Plan. See *Playbook Chapter 4: Organizing a Local Convening* for more information.

# Checklist Highlight: Invitation List and Location Choice

## Develop Invitation List

During the Launch Plan process, you should have created a list of potential stakeholders. Invite them to your convening and while you are at it, ask them to invite other organizations they work with that could be interested in supporting your ConnectHomeUSA efforts.

|  Potential Invitees  |   |
|---|---|
| <b>RESIDENTS</b> <ul style="list-style-type: none"><li>→ Resident groups and leadership</li></ul>   | <b>BUSINESSES AND NONPROFITS</b> <ul style="list-style-type: none"><li>→ Internet Service Providers</li><li>→ National ConnectHomeUSA stakeholders</li><li>→ Device providers and refurbishers</li><li>→ Technology community</li><li>→ Local media</li><li>→ Local banks</li><li>→ Local educational, or other service-oriented nonprofits (e.g. women's organizations)</li><li>→ Local businesses and employers</li><li>→ Owners of HUD-assisted multifamily properties</li><li>→ Colleges and universities</li></ul> |
| <b>GOVERNMENT</b> <ul style="list-style-type: none"><li>→ State and local elected officials</li><li>→ Public housing agency leadership and staff</li><li>→ HUD staff</li><li>→ Libraries</li><li>→ School districts</li><li>→ City agencies, such as economic development departments</li></ul> | <b>FUNDERS</b> <ul style="list-style-type: none"><li>→ Prominent foundations, your community foundation and other local funders</li></ul>   |

## Location is IMPORTANT

- A central location with convenient access to public transport
- A neutral location
- Include stakeholders
- Ensure necessary resources to host a meeting are available
- Ensure accessibility of location
- Arrange transportation
- Consider a virtual meeting

# Checklist Highlight: Setting your Agenda

## Set your Agenda

- What key topics do you want to hit?
  - Refer back to your goals for the Convening and your Launchpad Plan to make sure that your agenda reflects your Core Planning Team's agreed-upon topics.
  - Plan breakout sessions that address the three-legs of the digital inclusion stool and any other quality-of-life goals your initiative may have.

## Develop Convening Activities

- Organize activities to build relationships between stakeholders
  - Provide space to share ideas and potential action items to address the digital divide



**ConnectHomeTucson Convening Agenda**  
March 25, 2021 | 9:00 - 11:00 a.m.

|                       |  |
|-----------------------|--|
| 9:00 am - 9:10 a.m.   | <b>Welcome and Introductions</b> - Vice Mayor Nikki Lee              |
| 9:10 am - 9:15 a.m.   | <b>What is ConnectHomeUSA?</b> - Lacia Sommars                       |
| 9:15 am - 9:25 a.m.   | <b>ConnectHome in Tucson</b> - Liz Morales                           |
| 9:25 am - 9:40 a.m.   | <b>Digital Inclusion Best Practices</b> - Mick Salik and Jared Frank |
| 9:40 am - 9:45 a.m.   | <b>Breakout Session Intro</b> - Alison Miller                        |
| 9:45 am - 10:10 a.m.  | <b>Breakout #1: Definition and Goals</b> - Facilitators              |
| 10:10 am - 10:15 a.m. | <b>Break/Session #1 Intro</b> - Alison Miller                        |
| 10:15 am - 10:40 a.m. | <b>Breakout #2: Resources and Next Steps</b> - Facilitators          |
| 10:40 am - 11:00 a.m. | <b>Report out and Close</b>  |



# The Convening Project Plan Template

| STEPS   | LEAD                            | TARGET                                    | TARGET   | RESOURCES AND              |                         | BARRIER/CHALLENGE  | STATUS UPDATE   |
|---|---------------------------------|---|--|----------------------------|-------------------------|--|---|
|   |                                 | START                                     | COMPLETION   | RESOURCES                  | RESOURCES               |  |   |
|   |                                 | DATE                                      | DATE   | SUPPORT                    |                         |  |   |
| <i>What needs to be done to accomplish each goal?</i> | <i>Who will lead this step?</i> | <i>When will work on this task begin?</i> | <i>What is the target date that each task will be completed?</i> | <i>Resources Available</i> | <i>Resources Needed</i> | <i>What potential barriers do you foresee? How can you address them?</i> | <i>Are you on track to meet your completion deadline? What updates do you have?</i> |
| Identify Convening Goals                              |                                 |   |  |                            |                         |  |   |
| Action Item 1   |                                 |   |  |                            |                         |  |   |
| Action Item 2   |                                 |   |  |                            |                         |  |   |
| Action item 3   |                                 |   |  |                            |                         |  |   |

Link to Worksheet: [ConnectHomeUSA USA-Playbook-Convening-Project-Plan-Template.docx \(live.com\)](#)

# The Convening Project Plan Template

| STEPS   | LEAD                            | TARGET START DATE                         | TARGET COMPLETION DATE   | RESOURCES AND SUPPORT      |                         | BARRIER/CHALLENGE  | STATUS UPDATE   |
|---|---------------------------------|---|--|----------------------------|-------------------------|--|---|
|   |                                 |   |  | Resources Available        | Resources Needed        |  |   |
| <i>What needs to be done to accomplish each goal?</i> | <i>Who will lead this step?</i> | <i>When will work on this task begin?</i> | <i>What is the target date that each task will be completed?</i> | <i>Resources Available</i> | <i>Resources Needed</i> | <i>What potential barriers do you foresee? How can you address them?</i> | <i>Are you on track to meet your completion deadline? What updates do you have?</i> |
| <b>Identify Convening Goals</b>                       |                                 |   |  |                            |                         |  |   |
| <i>Action Item 1</i>                                  |                                 |   |  |                            |                         |  |   |
| <i>Action Item 2</i>                                  |                                 |   |  |                            |                         |  |   |
| <i>Action item 3</i>                                  |                                 |   |  |                            |                         |  |   |
|   |                                 |   |  |                            |                         |  |   |
| <b>Outline Key Activities and Dates</b>               |                                 |   |  |                            |                         |  |   |
| <i>Action Item 1</i>                                  |                                 |   |  |                            |                         |  |   |
| <i>Action Item 2</i>                                  |                                 |   |  |                            |                         |  |   |
| <i>Action Item 3</i>                                  |                                 |   |  |                            |                         |  |   |
|   |                                 |   |  |                            |                         |  |   |
| <b>Develop Invitation List</b>                        |                                 |   |  |                            |                         |  |   |
| <i>Action Item 1</i>                                  |                                 |   |  |                            |                         |  |   |
| <i>Action item 2</i>                                  |                                 |   |  |                            |                         |  |   |
| <i>Action item 3</i>                                  |                                 |   |  |                            |                         |  |   |



# The Commitment Form

## I. Organization Information

|                    |  |        |  |           |  |
|--------------------|--|--------|--|-----------|--|
| Organization Name: |  |        |  |           |  |
| Organization URL:  |  |        |  |           |  |
| Street Address:    |  |        |  |           |  |
| City:              |  | State: |  | Zip Code: |  |

\*Attach Organization Logo (Please attach a high-resolution version.) Your logo may be used on our ConnectHomeUSA materials both written and digital.

**Agency Contact:** *Who will serve as your organization's designated representative to ConnectHomeUSA? This should be an individual within your organization who will be knowledgeable about the work related to your proposed commitment(s) and has a leadership role in your organization.*

|                |  |
|----------------|--|
| Name:          |  |
| Title:         |  |
| Email Address: |  |
| Phone Number:  |  |

## III. Commitment Type

- a. Under which category or categories will your commitment fall:
- Cash
  - In-kind

## IV. General Terms of Agreement

- All parties concur that this agreement is wholly voluntary and may be terminated by any party, at any time, and for any reason, with no penalty.
- The undersigned Partner Organization understands its participation in [INSERT PHA's NAME] ConnectHomeUSA program does not constitute an endorsement by the Federal Government or by [INSERT PHA's NAME].
- The undersigned Partner will not construe, claim, or imply that its participation in ConnectHomeUSA constitutes Federal Government approval, acceptance, or endorsement of anything other than Partner's commitment to the program.
- The undersigned Partner understands that the activities it undertakes in connection with ConnectHomeUSA are voluntary and not intended to provide services to the Federal Government. The undersigned Partner will not submit a claim for compensation to any federal agency.
- [INSERT PHA's NAME] will honor all requests to keep Partner's information and data confidential.

Link to Worksheet: [ConnectHomeUSA Playbook Commitment Form Template \(hudexchange.info\)](https://connecthomeusa.org/hudexchange.info)

## II. Commitment Category

- a. Under which category or categories will your commitment fall:
- Digital Literacy
  - Devices
  - Connectivity
  - Other (please specify below)

|  |
|--|
|  |
|--|

- b. What is your commitment? If possible, please also express your commitment in a numerical form (i.e. number of hours, or number of slots, etc.).

|                         |
|-------------------------|
| My organization will... |
|-------------------------|

- c. Tell us more! Please explain your commitment in greater depth, including how you plan to accomplish it, and the results you expect to achieve. This commitment may include activities and programs that are underway that align with the category you will be contributing to.

|  |
|--|
|  |
|--|

- d. If possible, describe the planned milestones you will track to measure progress.

|  |
|--|
|  |
|--|

# Run-of-the-Show Template

The screenshot shows an Excel spreadsheet titled "ConnectHomeUSA-Playbook-Run-of-Show-Example - Saved". The ribbon includes "Home", "Insert", "Draw", "Page Layout", "Formulas", "Data", "Review", "View", "Help", and "Viewing". The spreadsheet has columns A through E and rows 1 through 15. Row 1 is a header row with the text "RUN-OF-SHOW SHEET" centered across columns A to E. Row 2 is a sub-header row with the following columns: "Time", "Location", "Activity", "Responsibility", and "Notes". Rows 3 through 15 contain the following activities in the "Activity" column: "Venue Access", "Bump In", "Catering Arrival", "Entertainment/Speaker arrival", "Start", "Official Welcome", "Presentation 1", "Breakout Session 1", "Presentation 2", "Breakout Session 2", "Evaluation Time", "Closing Remarks", and "Event Breakdown".

|    | A                 | B        | C                             | D              | E     |
|----|-------------------|----------|-------------------------------|----------------|-------|
| 1  | RUN-OF-SHOW SHEET |          |                               |                |       |
| 2  | Time              | Location | Activity                      | Responsibility | Notes |
| 3  |                   |          | Venue Access                  |                |       |
| 4  |                   |          | Bump In                       |                |       |
| 5  |                   |          | Catering Arrival              |                |       |
| 6  |                   |          | Entertainment/Speaker arrival |                |       |
| 7  |                   |          | Start                         |                |       |
| 8  |                   |          | Official Welcome              |                |       |
| 9  |                   |          | Presentation 1                |                |       |
| 10 |                   |          | Breakout Session 1            |                |       |
| 11 |                   |          | Presentation 2                |                |       |
| 12 |                   |          | Breakout Session 2            |                |       |
| 13 |                   |          | Evaluation Time               |                |       |
| 14 |                   |          | Closing Remarks               |                |       |
| 15 |                   |          | Event Breakdown               |                |       |

## CONTACTS AND DETAILS

Convening Name

Convening Date

Times

Attendance information

### VENUE

Venue Name

Address

Contact

Phone

Email

### VENUE CONSIDERATIONS

Access Information

Floorplan

Parking

Internet/Wi-Fi Information

### HOUSING AUTHORITY STAFF CONTACT INFORMATION

Contact Name

Role

Phone

Email

### OTHER KEY CONTACTS

Position

Contact Name

Company Name

Phone

Email

Venue Manager

Catering/Refreshments Contact

MC

Keynote Speaker

Entertainment

Audio Visual

Transportation

Photographer

Media Contacts

### PRESENTERS AND SPEAKER CONTACT INFO

Name

Organization

Phone

Email

# The Action Plan Toolkit



# Action Plan Toolkit

## ConnectHomeUSA Action Plan Toolkit



Print



ShareThis

Date Published: July 2022

### Description

The Action Plan Toolkit provides a detailed roadmap and timeline for achieving key milestones towards goals. The toolkit is a core component of ConnectHomeUSA programs and is a companion to [Chapter 5 of the Playbook](#). It offers resources, tips, and a checklist to help ensure you're considering all the necessary elements that go into the development of an Action Plan. The toolkit also provides a timeline (See [Launchpad to Action Plan Timeline and Template](#)) to help stay on track and a downloadable Action Plan Template.

View the [ConnectHomeUSA Playbook Toolkits and Guides](#) page for the full collection of resources to help ConnectHomeUSA staff establish a comprehensive digital inclusion program in HUD-assisted communities.

### Resource Links

- [Action Plan Toolkit Checklist \(PDF\)](#)
- [Launchpad to Action Plan Timeline and Template \(XLSX\)](#)
- [Action Plan Implementation Template \(DOCX\)](#)

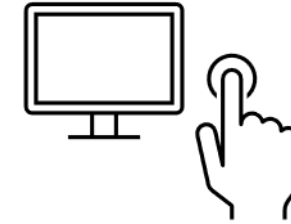
#### Author Organization

HUD

#### Resource Approver

HUD Approved

# The Launchpad to your Action Plan Template



## The LAUNCHPAD to your Action Plan

| TOPIC                                | OCTOBER                               | NOVEMBER | DECEMBER            | JANUARY | FEBRUARY | MARCH | Task Lead | Available Resources | Needed Resources | Available Partners | Needed Partners |
|--------------------------------------|---------------------------------------|----------|---------------------|---------|----------|-------|-----------|---------------------|------------------|--------------------|-----------------|
| Playbook 1:<br>Getting Started       | 1A: Establish core planning team      |          |                     |         |          |       |           |                     |                  |                    |                 |
|                                      | 1B: Review CHUSA stakeholder offers   |          |                     |         |          |       |           |                     |                  |                    |                 |
|                                      | 1C: Map resources, gaps, and needs    |          |                     |         |          |       |           |                     |                  |                    |                 |
| Playbook 2:<br>Building Partnerships | 2A: Identify existing partners        |          |                     |         |          |       |           |                     |                  |                    |                 |
|                                      | 2B: Identify potential partners       |          |                     |         |          |       |           |                     |                  |                    |                 |
|                                      | 2C: Create outreach strategy          |          |                     |         |          |       |           |                     |                  |                    |                 |
| Playbook 3:<br>Assessing your        | 3A: Identify existing data sources    |          |                     |         |          |       |           |                     |                  |                    |                 |
|                                      | 3B: Determine best source of baseline |          |                     |         |          |       |           |                     |                  |                    |                 |
|                                      | 3C: Select target population and key  |          |                     |         |          |       |           |                     |                  |                    |                 |
| Playbook 4:<br>Organizing your Local | 4A: Identify who should be there      |          |                     |         |          |       |           |                     |                  |                    |                 |
|                                      | 4B: Identify host and location        |          |                     |         |          |       |           |                     |                  |                    |                 |
|                                      | 4C: Set agenda                        |          |                     |         |          |       |           |                     |                  |                    |                 |
|                                      | 4D: Identify facilitators and         |          |                     |         |          |       |           |                     |                  |                    |                 |
|                                      | 4E: Send invitations                  |          |                     |         |          |       |           |                     |                  |                    |                 |
|                                      | 4F: Confirm participants              |          |                     |         |          |       |           |                     |                  |                    |                 |
|                                      |                                       |          | 4G: Hold your local |         |          |       |           |                     |                  |                    |                 |



### Action Plan Checklist

The Action Plan Checklist provides steps, tips, and helpful resources for each stage of the Action Plan Development process, as outlined in the ConnectHomeUSA Playbook 5: Developing Your Action Plan. The Checklist is an outline of action items from the information provided in the Playbook and should be downloaded and edited by each community to include steps that are specific to your program.



TEAM



VISION



GOALS



ROLES



STRATEGY



IMPLEMENT

# Action Plan Implementation Template

The screenshot shows a Microsoft Word document titled "ConnectHomeUSA-Playbook-Implementation-Template.docx" open in a browser. The document contains a table with the following structure:

| STEPS   | LEAD                                   | TARGET START DATE                         | TARGET COMPLETION DATE   | RESOURCES AND SUPPORT |                  | BARRIERS/CHALLENGES  | STATUS UPDATE   |
|---|--|---|--|-----------------------|------------------|--|---|
|   |  |   |  | Resources Available   | Resources Needed |  |   |
| <i>What needs to be done to accomplish each goal.</i> | <i>Who will lead each Action Item?</i> | <i>When will work on this task begin?</i> | <i>What is the target date that each task will be completed?</i> |                       |                  | <i>What potential barriers do you foresee? How can you address them?</i> | <i>Are you on track to meet your completion deadline? What updates do you have?</i> |
| <b>Goal 1</b>   |  |   |  |                       |                  |  |   |
| Action Item 1   |  |   |  |                       |                  |  |   |
| Action Item 2   |  |   |  |                       |                  |  |   |
| Action Item 3   |  |   |  |                       |                  |  |   |
| <b>Goal 2</b>   |  |   |  |                       |                  |  |   |
| Action Item 1   |  |   |  |                       |                  |  |   |
| Action Item 2   |  |   |  |                       |                  |  |   |
| Action Item 3   |  |   |  |                       |                  |  |   |
| <b>Goal 3</b>   |  |   |  |                       |                  |  |   |
| Action Item 1   |  |   |  |                       |                  |  |   |
| Action item 2   |  |   |  |                       |                  |  |   |
| Action item 3   |  |   |  |                       |                  |  |   |



# Action Plan Implementation Template

| STEPS   | LEAD                                   | TARGET START DATE                         | TARGET COMPLETION DATE   | RESOURCES AND SUPPORT  |  | BARRIERS/CHALLENGES   | STATUS UPDATE  |
|---|--|---|--|--|--|---|--|
|   |  |   |  | Resources Available  | Resources Needed   |   |  |
| <i>What needs to be done to accomplish each goal.</i>   | <i>Who will lead each Action item?</i> | <i>When will work on this task begin?</i> | <i>What is the target date that each task will be completed?</i> | <i>Resources Available</i>                                       | <i>Resources Needed</i>  | <i>What potential barriers do you foresee? How can you address them?</i>  | <i>Are you on track to meet your completion deadline? What updates do you have?</i>  |
| <b>Goal 1 Engage 100 new residents in digital literacy training</b>                                   | Sarah, Library Staff                   | March 1 <sup>st</sup> , 2023              | March 1 <sup>st</sup> , 2024                                     | -Library staff<br>-Library computers<br>-Library internet access | -Digital literacy curriculum<br>-Extra devices<br>-Marketing of literacy classes | -Lack of awareness of trainings   | The staff that is willing to commit time to digital literacy training has been assembled. We are still waiting for participant confirmation. |
| <b>Action Item 1 Market the digital literacy trainings to as many community residents as possible</b> | Sarah, Library Staff                   | January 15 <sup>th</sup> , 2023           | March 1 <sup>st</sup> , 2023                                     | Funding to creating marketing materials                          | Assistance distributing marketing materials within the community                 | <u>In order to</u> prevent confusion or lack of awareness of digital literacy trainings, it will be important to implement a strong marketing technique | Marketing materials are currently in development.  |

# The Partnership Building Toolkit



# Partnership Building Toolkit

## ConnectHomeUSA Partnership Building Toolkit



Date Published: July 2022

### Description

Partners are key to running a successful ConnectHomeUSA program and closing the digital divide. The Partnership Building Toolkit provides tips and tools that can help build strong ties to existing partners and strategies to build new ones. It is recommended to start with the Partnership Building Checklist, followed by the Partner Communication Strategy Guide. Then, ConnectHomeUSA staff can view the Stakeholder Mapping Template to help them visualize their current and prospective partners.

The toolkit also includes a Partnership Inventory Worksheet to track partners around the three-legs of the digital inclusion stool (connectivity, devices, and training) and a Sample Memorandum of Understanding (MOU). Combined, these resources are designed to help staff develop a first-rate partnership-building strategy.

View the [ConnectHomeUSA Playbook Toolkits and Guides page](#) for the full collection of resources to help ConnectHomeUSA staff establish a comprehensive digital inclusion program in HUD-assisted communities.

### Resource Links

- [Partnership Building Checklist \(PDF\)](#)
- [Partner Communication Strategy Guide \(PDF\)](#)
- [Stakeholder Mapping Template \(PDF\)](#)
- [Partnership Inventory Worksheet \(XLSX\)](#)
- [Sample MOU \(PDF\)](#)

#### Author Organization

HUD

#### Resource Approver

HUD Approved



## Partnership Building Toolkit and Checklist

This toolkit contains a checklist that provides steps, tips, and helpful resources for building successful partnerships to advance digital inclusion in your community. The checklist outlines action items to help you implement the partnership strategies highlighted in the ConnectHomeUSA Playbook. This toolkit also includes templates that can be downloaded and edited to include steps that are specific to your community and program.

The Checklist below can be used in conjunction with the following complementary documents in this toolkit:

- Stakeholder Mapping Template
- MOU Template
- Partner Inventory Worksheet
- Partner Communication Strategy Guide

# Checklist Highlight:



STEP 1: Define the Needs



STEP 2: Engage Existing Stakeholders and Partners



STEP 3: Identify Opportunities for New Partnerships



STEP 4: Establish Standards for Partner Engagement



STEP 5: Manage Partner Relationships



STEP 6: Expand Partnership Opportunities

# Partner Communication Strategy Guide:



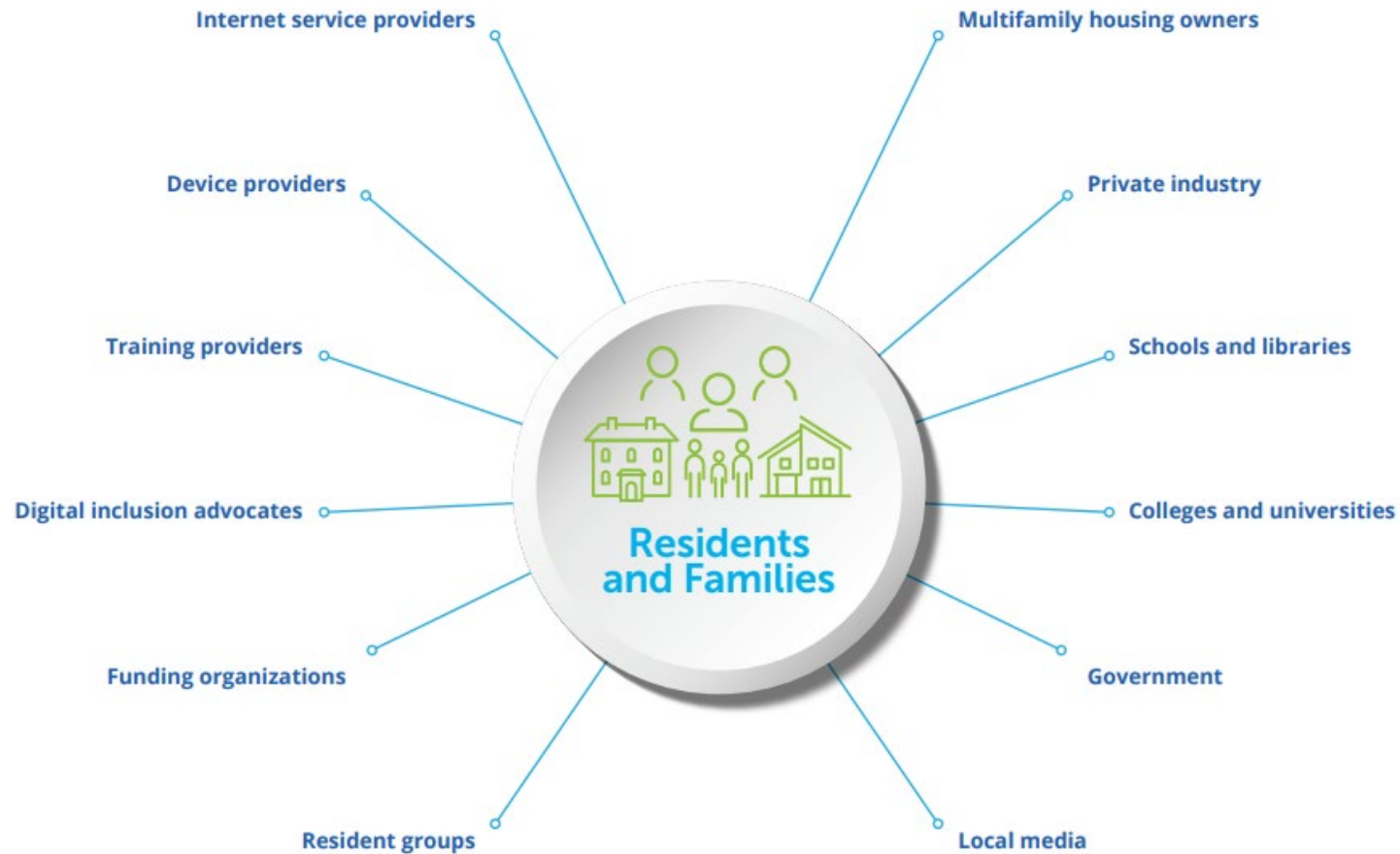
# Takeaway: Manage Partner Relationships Through Effective Communication

Your partner communication strategy should clearly identify key points of contact within your partner organizations and each of their roles regarding communication activities. **The "RACI" framework** is useful for defining the roles of key participants in an activity or decision. The framework is described in the table below:

|                        |   |
|------------------------|---|
| <b>R - Responsible</b> | These individuals are directly responsible for a particular activity or decision  |
| <b>A - Accountable</b> | These individuals may or may not be directly responsible for an activity or decision, but they are ultimately accountable for the outcomes of that activity or decision |
| <b>C - Consulted</b>   | These individuals should be consulted regarding a particular activity or decision   |
| <b>I - Informed</b>    | These individuals should be informed of a particular activity or decision   |

# Stakeholder Mapping Tool

## Digital Inclusion Stakeholder Mapping Template



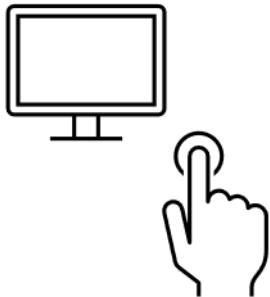
Link to Worksheet: [ConnectHomeUSA Playbook Partnership Building Stakeholder Mapping Template \(hudexchange.info\)](https://www.hudexchange.info/partnership/playbook)



# Partnership Inventory Worksheet

## Partnership Inventory Worksheet

| #                   | Partner/Organization | Primary Point of Contact  | Secondary Point of Contact | Role(s) - check boxes with 'X' to indicate roles |                     |                    |  |
|---------------------|----------------------|---------------------------|----------------------------|--|---------------------|--------------------|--|
| <b>CONNECTIVITY</b> |                      |                           |                            |  |                     |                    |  |
| 1                   |                      | Name:                     | Name:                      | Expertise  | Advocacy            | Funding            |  |
|                     |                      | Phone:                    | Phone:                     | Internet Service                                 | Devices/Equipment   | Education/Training |  |
|                     |                      | Email: john.doe@email.org | Email:                     | Government/Policy                                | Engagement/Outreach | Stakeholder/Other  |  |
| 2                   |                      | Name:                     | Name:                      | Expertise  | Advocacy            | Funding            |  |
|                     |                      | Phone:                    | Phone:                     | Internet Service                                 | Devices/Equipment   | Education/Training |  |
|                     |                      | Email:                    | Email:                     | Government/Policy                                | Engagement/Outreach | Stakeholder/Other  |  |
| 3                   |                      | Name:                     | Name:                      | Expertise  | Advocacy            | Funding            |  |
|                     |                      | Phone:                    | Phone:                     | Internet Service                                 | Devices/Equipment   | Education/Training |  |
|                     |                      | Email:                    | Email:                     | Government/Policy                                | Engagement/Outreach | Stakeholder/Other  |  |
| 4                   |                      | Name:                     | Name:                      | Expertise  | Advocacy            | Funding            |  |
|                     |                      | Phone:                    | Phone:                     | Internet Service                                 | Devices/Equipment   | Education/Training |  |
|                     |                      | Email:                    | Email:                     | Government/Policy                                | Engagement/Outreach | Stakeholder/Other  |  |



# Sample MOU



## SAMPLE MEMORANDUM OF UNDERSTANDING

### Memorandum of Understanding between

[Organization 1], [Organization 2], and [Organization 3]

#### Background

[Description of issue or circumstance leading to the creation of the MOU]

#### Parties

The parties to this Memorandum of Understanding (MOU) include:

- [Organization 1 – description of organization]
- [Organization 2 – description of organization]
- [Organization 3 – description of organization]

#### Purpose and Goals

This MOU between the above-named parties is entered into for the purposes of [description of purpose].

All parties are interested in supporting the following specific goals:

- [Goal 1 – example: promoting resident access to affordable high-speed internet service]
- [Goal 2 – example: building digital literacy skills among residents]
- [Goal 3 – example: creating opportunities for educational advancement and employment]

#### Responsibilities of the Parties

The parties agree to undertake the following responsibilities to advance the goals outlined above. Specifically:

- [List of responsibilities of each party to achieve each goal identified above]
- [Organization 1 – description of responsibilities]
- [Organization 2 – description of responsibilities]
- [Organization 3 – description of responsibilities]

#### Expenses of Each Party

Each party to this MOU will bear its own expenses in connection with the responsibilities defined above and neither party shall be liable to another party for such expenses.

#### Measures of Success

- [List of measures of success for each goal identified]

#### Term

The effective date of this MOU is the date of the signature last affixed to this page and the MOU will be for [XX] months from this date.

This MOU can be terminated at any time for any reason, provided that one of the organizations notifies the other(s) within 30 days.



## Statement of Non-Binding Obligation and No Financial Commitment

This MOU is an expression of intent only. Each of the parties to this MOU will act as an independent party with respect to the performance of its responsibilities under this MOU. This MOU does not obligate and will not result in an exchange between or among the parties of funds, personnel, property, services, or any kind of financial commitment. It will not result in a transfer of resources between the parties. Any future transfer of funds or obligation to undertake certain work must be confirmed by an appropriate funding agreement executed by authorized officials from the organizations that are signatories to this MOU. The MOU does not give any third party any benefit, legal, or equitable right, remedy, or claim under the MOU.

### Signatures

This MOU may be executed in two or more counterparts, each of which together shall be deemed an original, but all of which together shall constitute one and the same instrument. Any signature delivered by electronic transmission in a .pdf data file shall have the same force and effect as though such signature page were an original page to this MOU.

[Organization 1, Representative Name and Title]

\_\_\_\_\_  
Signature Date

[Organization 2, Representative Name and Title]

\_\_\_\_\_  
Signature Date

[Organization 3, Representative Name and Title]

\_\_\_\_\_  
Signature Date

# The Fundraising Strategies Toolkit



# Fundraising Strategies



[Home](#) > [Resources](#) > [ConnectHomeUSA Fundraising Strategies Toolkit](#)

Tools and Templates

## ConnectHomeUSA Fundraising Strategies Toolkit

Print

ShareThis

Date Published: July 2022

### Description

Your ConnectHomeUSA community may have funds set aside to support your work, but it may not cover all that you want to accomplish. The Fundraising Strategies Toolkit covers the full landscape of funders, including local, national, private and government funders, as well as key terms used by funders. It also provides tips for assessing funding needs, resources for researching funders that can fill those needs, and best practices for applying for funding.

The toolkit also contains a guide to help develop a fundraising plan, as well as templates to help document strategies, fundraising plan, and associated budget. The Research Template for Prospective Funders will also help track research findings.

View the [ConnectHomeUSA Playbook Toolkits and Guides page](#) for the full collection of resources to help ConnectHomeUSA staff establish a comprehensive digital inclusion program in HUD-assisted communities.

### Resource Links

- [Fundraising Strategies Checklist \(PDF\)](#)
- [Research Template for Prospective Funders - Excel \(XLSX\)](#)
- [Research Template for Prospective Funders - PDF \(PDF\)](#)

#### Author Organization

HUD

#### Resource Approver

HUD Approved



 ConnectHomeUSA



## Fundraising Strategies Toolkit

This Toolkit will walk you through the key concepts necessary to develop an effective fundraising plan. It is divided into two sections: **Fundraising Strategies** and **Guide to Developing a Fundraising Plan**. It also includes Appendices\* which contain templates to help put your fundraising strategies and plans together.

# Checklist Highlight: Fundraising Strategies

## 5 Key steps for fundraising success

1. Conduct a needs assessment
2. Create a program budget and fundraising budget
3. Research potential funding sources
4. Develop your fundraising plan
5. Implement the fundraising plan



**Helpful tip:** Your program budget and fundraising budget should reflect the goals developed as a part of your ConnectHomeUSA Action Plan.

# Checklist Highlight: Fundraising Strategies

## Three Key Strategies for Communicating with Funders:

1. Use a variety of outreach methods
2. Communicate your organization and program missions
3. Expand the funder network
  1. Foster existing relationships
  2. Funder Stewardship



**Helpful tip:** Telling your story from a resident's perspective can be a powerful way to get your message across. Remember to keep your message succinct.

# Stewardship Matrix

Key stewardship techniques include:

- Set aside time monthly for making thank you calls
- Invite donors to participate in ConnectHomeUSA activities
- Hold a special event to honor all donors
- Send handwritten cards on important dates
- Provide regular updates to funders about progress and areas of need so they are aware of additional contribution opportunities
- Develop a plan to maintain stewardship practices.

|   | Communication Method | Timeline        | Federal Funds | State/Local Funds | Philanthropic Donors | Charitable Donors |
|---|----------------------|-----------------|---------------|-------------------|----------------------|-------------------|
| <b>Acknowledgement</b><br><i>Thank your donors upon receipt of gift.</i>        | Ex: thank you email  | Within 48 hours | ✓             | ✓                 | ✓                    |                   |
|   |                      |                 |               |                   |                      |                   |
|   |                      |                 |               |                   |                      |                   |
| <b>Recognition</b><br><i>Express appreciation to donors.</i>                    |                      |                 |               |                   |                      |                   |
|   |                      |                 |               |                   |                      |                   |
|   |                      |                 |               |                   |                      |                   |
| <b>Reporting</b><br><i>Communicating results back to donors.</i>                |                      |                 |               |                   |                      |                   |
|   |                      |                 |               |                   |                      |                   |
|   |                      |                 |               |                   |                      |                   |
| <b>Cultivation</b><br><i>Motivating donors for ongoing or increased giving.</i> |                      |                 |               |                   |                      |                   |
|   |                      |                 |               |                   |                      |                   |
|   |                      |                 |               |                   |                      |                   |

Link to Worksheet:

[ConnectHomeUSA](http://ConnectHomeUSA.org) Playbook Fundraising Strategies Toolkit  
[hudexchange.info](http://hudexchange.info)



# Guide to Developing a Fundraising Plan



## Part II: Guide to Developing a Fundraising Plan

A **Fundraising Plan** is a document that organizes and outlines fundraising activities over a certain period of time. The main components of a successful fundraising plan are:

**Step 1:** Identifying Potential Sources of Funds

**Step 2:** Setting a Fundraising Goal

**Step 3:** Selecting Fundraising Strategies

**Step 4:** Creating a Fundraising Budget

Communities should use the *Fundraising Plan Template* in this document to begin developing a Fundraising Plan and then develop a timeline associated with the plan. Consider adapting the *Action Plan Timeline* template for use here!

# Checklist Highlight: Guide to Developing a Fundraising Plan

4 Key components for successful fundraising

```
graph TD; A[4 Key components for successful fundraising] --> B[Identify potential sources of funds]; B --> C[Set a fundraising goal]; C --> D[Select fundraising strategies]; D --> E[Create a fundraising budget];
```

Identify potential sources of funds

Set a fundraising goal

Select fundraising strategies

Create a fundraising budget

# Fundraising Plan Template

| Fundraising Plan Template |                         |                           |                       |                     |                            |
|---------------------------|-------------------------|---------------------------|-----------------------|---------------------|----------------------------|
| Activity                  | Available Capital Funds | Available Operating Funds | Other Available Funds | Total Amount Needed | Funding Needed (Gap)       |
| Staffing                  |                         |                           |                       |                     | \$                         |
| Community Outreach        |                         |                           |                       |                     | \$                         |
| Digital Literacy Training |                         |                           |                       |                     | \$                         |
| Device Distribution       |                         |                           |                       |                     | \$                         |
| Connectivity              |                         |                           |                       |                     | \$                         |
| Travel                    |                         |                           |                       |                     | \$                         |
| Marketing                 |                         |                           |                       |                     | \$                         |
| Fundraising costs         |                         |                           |                       |                     | \$                         |
| Other                     |                         |                           |                       |                     | \$                         |
| <b>Total</b>              |                         |                           |                       |                     | <b>\$ Fundraising Goal</b> |

Link to Worksheet: [ConnectHomeUSA Playbook Fundraising Strategies Toolkit \(hudexchange.info\)](https://hudexchange.info)

# Fundraising Strategies Template

| Fundraising Strategies Template                      |        |       |
|--|--------|-------|
| Types of Fundraising Strategies                      | Y or N | Notes |
| Large fundraising event                              |        |       |
| Networking   |        |       |
| Special Events                                       |        |       |
| Smaller online fundraising or crowdfunding campaigns |        |       |
| Giving Days (i.e. Giving Tuesday)                    |        |       |
| Recurring monthly donations                          |        |       |
| Direct Mail  |        |       |
| Fundraising Calls                                    |        |       |
| Email Marketing                                      |        |       |

# Budget Template for Fundraising Activities

| Budget Template for Fundraising Activities           |  |                         |                |                   |                                       |
|--|--|-------------------------|----------------|-------------------|---------------------------------------|
| Types of Fundraising Strategies                      | Organization and Planning Time (Weeks) | Organization Staff Time | Estimated Cost | Estimated Revenue | ConnectHomeUSA Benefit (e.g. Devices) |
| Large fundraising event                              |  |                         |                |                   |                                       |
| Special Events                                       |  |                         |                |                   |                                       |
| Smaller online fundraising or crowdfunding campaigns |  |                         |                |                   |                                       |
| Giving Days (i.e. Giving Tuesday)                    |  |                         |                |                   |                                       |
| Recurring monthly donations                          |  |                         |                |                   |                                       |
| Direct Mail  |  |                         |                |                   |                                       |
| Fundraising Calls                                    |  |                         |                |                   |                                       |
| Email Marketing                                      |  |                         |                |                   |                                       |

Be sure to watch Part II of this webinar to learn more about the following kits and guides:



**Thank you!**

**Any questions?**

**Please contact:**

[connecthome@hud.gov](mailto:connecthome@hud.gov)