OFFICE OF HOUSING COUNSELING LET'S MAKE HOME HAPPEN



U.S. Department of Housing and Urban Development Office of Housing Counseling

Submitting a Budget



Facilitated by **Booth Management Consulting** BOOTH MANAGEMENT 7230 Lee Deforest Drive, Suite 202 Columbia, MD 21046

August 15, 2017 2 pm EST (866) 615-1888 **Participant Access Code: 424869**

Facilitated By Robin L. Booth, CPA Audit Principal Booth Management Consulting

Training Topics

- Overview of Budgeting Process
- Preparing a Budget
 - Determine programmatic financial requirements
 - Develop Budget and Assumptions
 - Verify Allowability, Allocability, and Reasonableness
 - Internal Review and Submission
 - Negotiations and Approval
- Available OHC Assistance
- Things to Remember
- Frequently Asked Questions
- Resources & Glossary



Overview of Budgeting Process



Regulations

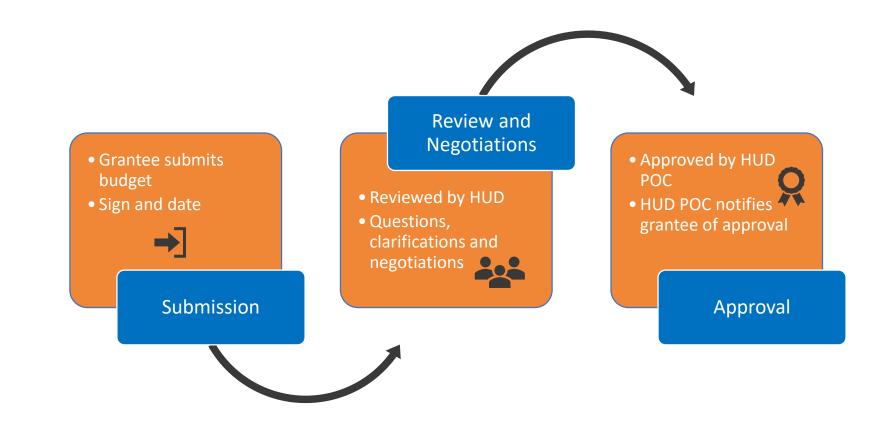
§200.8 Budget.

Budget means the financial plan for the project or program that the Federal awarding agency or pass-through entity approves during the Federal award process or in subsequent amendments to the Federal award. It may include the Federal and non-Federal share or only the Federal share, as determined by the Federal awarding agency or pass-through entity.

§200.308 Revision of budget and program plans.

- (a) The approved budget for the Federal award summarizes the financial aspects of the project or program as approved during the Federal award process. It may include either the Federal and non-Federal share (see §200.43 Federal share) or only the Federal share, depending on Federal awarding agency requirements. It must be related to performance for program evaluation purposes whenever appropriate.
- (b) Recipients are required to report deviations from budget, project scope, or objective, and request prior approvals from Federal awarding agencies for budget and program plan revisions in accordance with this section.

Overview of Budgeting Process

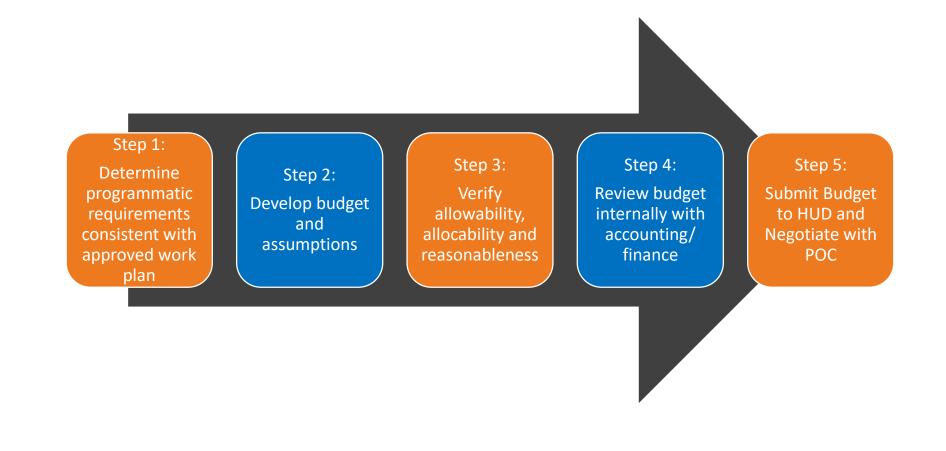




Preparing a Budget

OFFICE OF HOUSING COUNSELING

Preparing a Budget 🗄



Step 1: Compare to programmatic requirements

- Based on the approved award amount
- Review approved work plan
- If prior grant, review prior grant activity

Budget for Approval

Step 1: Compare to programmatic requirements

Additional budget related requirements for Intermediaries, MSOs, and SHFAs:

- Updated list of subrecipients and funded branches and their corresponding sub-allocations
 - ✓ If reimbursing subrecipients and/or branches at a fixed rate per counseling/education activity, budgets must be submitted
- A detailed budget accounting for how all administrative funds (funds not passed through)
 - Includes funds for training, travel, salaries, and equipment for each quarter and cumulative
 - If reimbursement period is for first two quarters, 3rd quarter budget shall reflect itemized accounting for each period
- Billing methodology

Budget for Approval (continued)

Step 1: Compare to programmatic requirements

Additional budget related requirements for Intermediaries, MSOs, and SHFAs (con't):

Billing methodology

- Explain clearly the methodology used to reimburse subgrantees or branches
- If using formulas, indicate hourly rate attributed to grant or how each cost is calculated for a fixed-cost reimbursement
- ✓ Explain process to ensure method/costs used do not exceed actual costs



- HUD Form SF-424 CB or Other Format
- Detailed itemized budgetary line items, at minimum salaries, fringe and other benefits, training, travel, rent, phone, postage, supplies, technology/equipment, marketing, and indirect costs
- Assumptions to support budgetary line items:
 - \checkmark Salaries based on actual amounts to be paid
 - ✓ Administrative salaries must be justified
 - ✓ Fringes based on annual amounts
 - ✓ Indirect cost Negotiated Indirect Cost Rate Agreement OR 10% De Minimis Rate



Definitions

- Assumption is "a thing that is accepted as true or as certain to happen, without proof"
- Budget Assumptions are expectations usually expected or presumed expenses

Importance

- Documented and communicated
- Promotes consistency and fairness
- > Critical to ensure the results can be supported and explained



G	Grant Application Detailed Budget	U.S. Depart	ment of Hou	sing and Urt					-0017 (exp. 11	
	Jame of Project/Activity:				Functional C				r 3:] [All Years	
	vame of Project/Activity:	Column 1	Column 2 Applicant						Column 8	Column 9
-		HUD Share	Match	Other HUD Fundr	Other Fed Share	State Share	Local/Tribal Share	Other	Program Income	Total
	a. Personnel (Direct Labor)	\$	\$	\$	\$	\$	\$	\$	\$	\$
	b. Fringe Benefits									
	c. Travel									
	d. Equipment (only items > \$5,000 depreciated val	ue)								
	e. Supplies (only items w/depreciated Value < \$5,0	00)								
	f. Contractual									
	g. Construction									
2	1. Administration and legal expenses									
3	2. Land, structures, rights-of way, appraisals,	etc.								
۱ <u> </u>	3. Relocation expenses and payments									
5	4. Architectural and engineering fees									
6	5. Other architectural and engineering fees									
7	6. Project inspection fees									
3	7. Site work									
	8. Demolition and removal									
	9. Construction									
1	10. Equipment			HUD Fo	rm SF-4	24 sho	uld be s	igned a	and date	ed
2	11. Contingencies									
3	12. Miscellaneous									
	h. Other (Direct Costs)									
5	i. Subtotal of Direct Costs									
6	j. Indirect Costs (% Approved Indirect Cost Bate;	<u></u>								
G	arand Total (Year:):									
3 6	arand Total (All Years):									

Preparing a Budget

General Instructions					
This form is designed so that an application can be made for any of HUD's grant programs. Separate	e sheets Line hEnter any other direct costs not already addressed above.				
must be used for each proposed program year and for a summary of all years.	Line iCalculate the totals of all applicable columns to determine the Subtotal of Direct Costs.				
Check applicable program year or all years box at top of page to indicate which applies.	Line jIndicate the approved Indirect Cost Rate (if any) and calculate the indirect cost in accordance with				
On the final sheet enter the Grand Total for all years in the applicable box at the	the terms of your approved indirect cost rate and enter the resulting amount.				
bottom of the page. In preparing the budget, adhere to any existing HUD requirements which	Grand Total (Year:)Enter the sum of lines i. and j. under column 9 for each year, and enter the				
prescribe how and whether budgeted amounts should be separately shown for different functions or	applicable year, in the blank, for each sheet completed.				
activities within the program. For some programs, HUD may require budgets to be shown separately	Big Brand Total (All Years)Enter the sum of all the, "Grand Total (Year:)" amounts from each sheet				
function or activity. Your budget information should show the entire cost of your proposed program	of completed, under column 9, for all proposed years.				
activities per year. If you are not using funds in any of the line item categories, you should leave the it	em la				
blank. Pages may be duplicated to show budget data for individual programs, projects or activities.	For each budget category (personnel, fringe benefits, travel, etc) you should identify the amount of funding				
	you plan on using in your grant program. You should complete each column as follows:				
NOTE: Not all budget categories on this form are eligible for funding under all	programs.				
Please see eligible activities under the specific program for which you are seek	king Column 1 - Identify the amount of funds that you will need from the HUD grant program for				
funding.	which you are seeking funding.				
Budget Categories	Column 2 - Identify any matching funds that you are required to include in your proposed				
The budget categories identifies how your program funds will be allocated by t	upe of program in order to be eligible for assistance.				
	ns shou Column 3 - Identify any other HUD funds that you will be adding to this program either				
be broken out under each applicable column.	through your formula or competitive grant programs.				
Lines a-fShow the totals of Lines a to f in each column.	Column 4 - Identify any other Federal funds that you will be adding to this program either				
Lines g. Show construction related expenses in the appropriate categories below.	through your formula or competitive grant programs.				
Line g.1Enter estimated amounts needed to cover administrative expenses. Do not include cos					
are related to the normal functions of government.	Column 6 - Identify any Local or Tribal Government funds that you will be adding to this				
Line g.2Enter estimated site and right(s)-of-way acquisition costs (this includes purchase, lease,					
and/or easements).	Column 7 - Identify any additional funds not previously identified in Columns 1 - 6, that				
Line g.3Enter estimated costs related to relocation advisory assistance,	you intend to use for your proposed program.				
replacement housing, relocation payments to displaced persons and businesses, etc.	Column 8 - Identify any program income that you expect to generate under this program.				
Line g.4Enter estimated basic engineering fees related to construction	Column 9 Add columns 1 - 8 across and place the total in Column 9.				
1					
(this includes start-up services and preparation of project performance work plan). Line g.5Enter estimated engineering costs, such as surveys, tests, soil borings, etc.					
Line g.6Enter estimated engineering inspection costs.					
Line g.7Enter the estimated site preparation and restoration which are not	Instructions for HUD Form SF-424				
included in the basic construction contract.					
Line g.8Enter the estimated costs related to demolition activities.					
Line g.9Enter estimated costs of the construction contract.					
Line g.10Enter estimated cost of office, shop, laboratory, safety equipment,					
etc. to be used at the facility, if such costs are not included in the construction contract.					
Line g.11Enter any estimated contingency costs.					
Line g.12Enter estimated miscellaneous costs.					



			Grant Applica	ation Detaile	d Budget					
Name of Project/Activity:		T			Functional C	ategories	[Period of I	Performance:]	
		Column 1	Column 2	Column 3	Column 4	Column 5	Column 6	Column 7	Column 8	Column 9
	HUD Share	Applicant Match	Other HUD Funds	Other Fed Share	State Share	Local/Tribal Share	Other	Program Income	Total	
a. Personnel (Direct Labor)		\$	\$	\$	\$	\$	\$	\$	\$ 1.00	\$ 1.0
b. Fringe & Other Benefits									\$ 1.00	\$ 1.0
c. Training									\$ 1.00	\$ 1.0
d. Travel									\$ 1.00	\$ 1.0
e. Rent									\$ 1.00	\$ 1.0
f. Phone									\$ 1.00	\$ 1.0
g. Postage									\$ 1.00	\$ 1.0
h. Supplies									\$ 1.00	\$ 1.0
i. Technology/Equipment									\$ 1.00	\$ 1.0
j. Marketing/Advertising									\$ 1.00	\$ 1.0
k. Other (Direct Costs)									\$ 1.00	\$ 1.0
I. Subtotal of Direct Costs		<mark>\$ -</mark>	\$-	\$-	\$ -	\$ -	\$-	\$ -	\$ 11.00	\$ 11.0
m. Indirect Costs (Approved Indirect Cost Rate	%age) 5%	<mark>6</mark>								\$ 0.5
Grand Total (Year:):										\$ 11.5
Grand Total (All Years):										
Signature of Authorized Individual				Date						
						;	*Alternate Format			
Printed Name and Title										
By signing this report, I certify to the	best of my	/ knowledge a	and belief that	the report is	s true. com	olete and a	ccurate and	the		
expenditures, disbursements and ca rederal award. I am aware that any f	sh receipts	are for the p	urposes and o	bjectives se	et forth in th	e terms an	d condition	s of the		

Preparing a Budget 🗰

Step 2: Develop budget and assumptions

General Instructions for the HUD Grant Application Detailed Budget Form

This form is designed so that an application can be made for any of HUD's grant programs. Separate sheets must be used for each proposed program year and for a summary of all years. Check applicable program year or all years box at top of page to indicate which applies. On the final sheet enter the Grand Total for all years in the applicable box at the bottom of the page. In preparing the budget, adhere to any existing HUD requirements which prescribe how and whether budgeted amounts should be separately show n for different functions or activities within the program. For some programs, HUD may require budgets to be show n separately by function or activity. Your budget information should show the entire cost of your proposed program of activities per year. If you are not using funds in any of the line item categories, you should leave the item blank. Pages may be duplicated to show budget data for individual programs, projects or activities.

		Functional Categories				
	dentifies how your program funds will be allocated by type of use, e.g., funds I, contracts, etc. Each of these line items should be broken out under each	Column 1	Identify the amount of funds that you will need from the HUD grant program for which you are seeking funding.			
₋ines a thru j	Show the totals of Lines a to f in each column.	Column 2	Identify any matching funds that you are required to include in your proposed program in order to be eligible for assistance.			
₋ine k	Enter any other direct costs not already addressed above.	Column 3	Identify any other HUD funds that you will be adding to this program either through your formula or competitive grant programs.			
ine l'	Calculate the totals of all applicable columns to determine the Subtotal of Direct Costs.	Column 4	ldentify any other Federal funds that you will be adding to this program either through your formula or competitive grant programs.			
_ine m:	Indicate the approved Indirect Cost Rate (if any) and calculate the indirect cost in accordance with the terms of your approved indirect cost rate and enter the resulting amount.	Column 5	Identify any State funds that you will be adding to this program.			
	Enter the sum of lines I. and m. under column 9 for each year, and enter the applicable year, in the blank, for each sheet completed.	Column 6	Identify any Local or Tribal Government funds that you will be adding to this program			
	Enter the sum of all the, "Grand Total (Year:)" amounts from each sheet completed, under column 9, for all proposed years.	Column 7	Identify any additional funds not previously identified in Columns 1- 6, that you intend to use for your proposed program.			
	*Alternate Format	Column 8 Column 9	Identify any program income that you expect to generate under this program. Add columns 1-8 across and place the total in Column 9.			



E	AMPLE: Budget Assumptions for the	HUD Grant Application Detailed Budget
Budgetary Line Item	Cost Principle Considerations	Assumption Examples
	Rates are reasonable, meet grant requirements	
	for experience, within executive compensation	
	requirements, §200.430 Compensation:	Name, pay rate, labor category, # of hours and housing counseling years of
Personnel	Personal Services	experience.
	Reasonable rate, allow able fringe pool,	
Fringe Benefits	§200.431 Compensation—Fringe Benefits.	Fringe pool (accounts), rate and effective date.
	Reasonable (consistent with Federal Travel	
	Regulations "FTR"), allow able purpose,	
	allocable for HUD/OHC related activities,	Purpose of travel, # of participants and itemized costs. ALL travel must be
Travel	§200.474 Travel Costs	approved by HUD in advance of travel.
	Allow able, allocable for HUD/OHC related	
Supplies	activities, reasonable costs/quantity	Itemized list (including quantity, unit, rate), use/purpose and costs.
	Allow able under §200.474 Training and	
Training	Education and §200.432 Conferences	Purpose of training, rates, # of hours/fixed fee and services provided.
	Allow able consistent with	
	§200.439 Equipment and other capital	
Equipment	expenditures.	Itemized list (including quantity, unit, rate), use/purpose and costs.
	Allow able, allocable for HUD/OHC related	
	activities, reasonable (consistent with per diem	
Meals	requirements under FTR)	Purpose, # of participants and itemized costs.
	Allow able under §200.465 Rental costs of real	
	property and equipment, for HUD/OHC related	Rationale/justification, allocation methodology (based on square footage for # of
Occupancy	activities, reasonable (FMV)	individuals working on HUD grant) and FMV of rental costs.
· · ·	Allow able under Omni Circular Subpart E,	
	allocable for HUD/OHC related activities,	
Stipends	reasonable and necessary	Purpose, rates, # of participants and services provided.
	Allow able under Omni Circular Subpart E,	
All other proposed Costs	allocable for HUD/OHC related activities,	
(Postage, printing, delivery, etc.)	reasonable and necessary	Rationale/justification, costs, allocation methodology and purpose.

*Alternate Format

Preparing a Budget

gency:	Itemized						Grant #					_
eriod Starting Date	Period E	nd Date					Grant FY					
							C.u.i. i					
ame of Project/Activity:		F	or the Qu	arter End	ed			Cur	nulative	to Date)	
		udget	-	tual	<u>۱</u>	ariance	Budg		Actu		Varian	ce
		Total	т	otal		Total	Tot	al	Tota	h	Total	
a. Personnel (Direct Labor)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
b. Fringe & Other Benefits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
c. Training	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
d. Travel	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
e. Rent	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
f. Phone	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
g. Postage	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
h. Supplies	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
i. Technology/Equipment	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
j. Marketing/Advertising	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
k. Other (Direct Costs)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
I. Subtotal of Direct Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
m. Indirect Costs (Approved Indirect Cost Rate % age)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Grand Total (Year:):	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	D udente e	J) in this s										
Please explain any negative (Actual >	budgetet	<i>a)</i> in uns s	ecuon.				lten	nized A	ICCOUI	nting	of Actu	Ja
									/s. Bu	uget		

Preparing a Budget

Step 3: Verify allowability, allocability, and reasonableness





Allowable

- Be reasonable and allocable
- Conform to any limitations or exclusions set forth in the cost principles or the award
- Be consistent with policies and procedures afforded <u>all</u> activities of the organization
- Be accorded consistent treatment
- Be determined in accordance with GAAP
- Be adequately <u>documented</u>

Preparing a Budget

Step 3: Verify allowability, allocability, and reasonableness

OMB Uniform Guidance, Subpart E, §200.420 Considerations for selected items of cost

- Establishes principles for determining allowability of costs
- Examples of costs expressly unallowable:
 - §200.423 Alcoholic beverages
 - §200.426 Bad debts
 - §200.428 Collections of improper payments
 - §200.434 Contributions and donations



- §200.435 Defense and prosecution of criminal and civil proceedings, claims, appeals and patent infringements
- §200.438 Entertainment costs
- §200.441 Fines, penalties, damages and other settlements
- §200.442 Fund raising and investment management (unless prior written approval from the Federal awarding agency



Allocable

Treated consistently with other costs incurred for the same purpose in like-circumstances

□ Is incurred specifically for the award

Benefits the award and other work and can be distributed based on <u>benefits received</u>, or

□ Is necessary for the overall operation of the organization, although a direct relationship to a particular cost objective cannot be shown



Budgetary Line Item	Cost Principal Considerations	Minimum Assumption
Consultant Fees, Temporary Help	Allowable purpose, allocable for HUD/OHC related activities, reasonable rates, can not exceed established grant ceiling rates	Purpose, rates, # of hours/fixed fee, services provided, procurement method
Training	Allowable under §200.474 Training and Education and §200.432 Conferences	Purpose, rates, # of hours/fixed fee, services provided
Equipment	Allowable consistent with §200.439 Equipment and other capital expenditures	Itemized list (including quantity, unit, rate), use/purpose, cost
Meals	Allowable, allocable for HUD/OHC related activities, reasonable (consistent with per diem requirements under FTR)	Purpose, # of participants, itemized costs.



Budgetary Line Item	Cost Principal Considerations	Minimum Assumption
Occupancy	Allowable under §200.465 Rental costs of real property and equipment, for HUD/OHC related activities, reasonable (FMV)	Rationale/justification, allocation methodology (based on square footage for # of individuals working on HUD grant), FMV of rental costs
All other proposed Costs (Postage, printing, delivery, etc.)	Allowable under Uniform Guidance Subpart E, allocable for HUD/OHC related activities, reasonable and necessary	Rationale/justification, costs, allocation methodology, purpose



Step 4: Internal review and budget submission

- Review with accounting verifying labor rates, fringe benefits, and other costs
- Obtain indirect rate information
- If electing the 10% De Minimis Rate, verify that organization has never had a NICRA
- Authorized individual must sign and date
- Include certification
- Unless otherwise stated, once submitted is considered the approved budget and draw down request should be based on approved budgetary line items:
 - ✓ After approval, request prior approval from HUD under 24 CFR Part 84 for any changes to the budgetary line items



Budgetary Line Item	Cost Principal Considerations	Minimum Assumption
Personnel	Rates are reasonable, meet grant requirements for experience, within executive compensation requirements, §200.430 Compensation: Personal Services	Include pay rate, labor category, # of hours, housing counseling years of experience
Fringe Benefits	Reasonable rate, allowable fringe pool, §200.431 Compensation—Fringe Benefits	Fringe pool (accounts) and rate and effective date
Travel	Reasonable (consistent with Federal Travel Regulations "FTR"), allowable purpose, allocable for HUD/OHC related activities, §200.474 Travel Costs	Purpose of travel, # of participants, itemized costs. Must be approved by HUD in advance of travel
Supplies	Allowable, allocable for HUD/OHC related activities, reasonable costs/quantity	Itemized list (including quantity, unit, rate), use/purpose, cost

Certification statement for all annual financial reports and requests for payments:

"By signing this report, I certify to the best of my knowledge and belief that the report is true, complete and accurate and the expenditures, disbursements and cash receipts are for the purposes and objectives set forth in the terms and conditions of the Federal award. I am aware that any false, fictitious, or fraudulent information or the omission of any material fact, may subject me to criminal civil or administrative penalties for fraud, false statements, false claims, or otherwise."



Step 5: Budget negotiations and approval

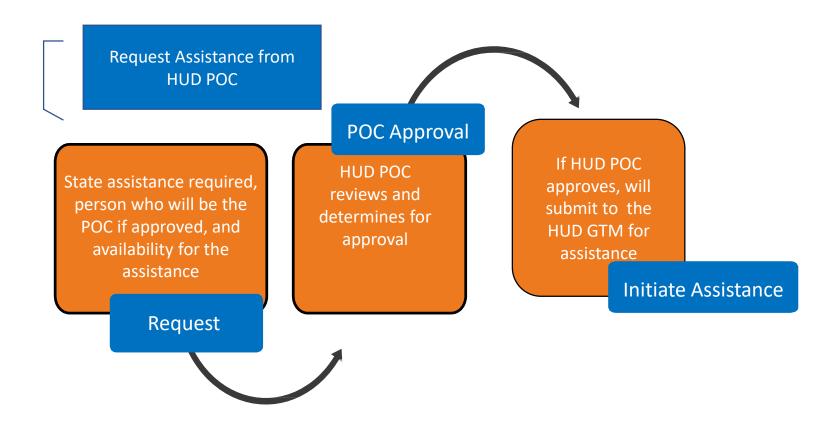
- Respond in a timely manner (in writing) to requests for clarification, justification and/or additional information
- Request a response time due date, if not provided
- Submit an updated budget indicating "REVISED" signed and dated
- Ensure all revised budgets are signed and dated by authorized individual
- Verify the final "Approved" budget with HUD POC, submit to accounting, and maintain in permanent file

Available OHC Assistance

Available Services

Type of Assistance	Description	Onsite and/or Remote
Technical Assistance	Assistance with preparation of budget including developing assumptions, computing indirect costs, reviewing proposed billing methodology, and other relevant services	Remote
Training	Train staff on budget preparation, maintaining adequate supporting documentation, and reviewing submissions from subrecipients	Remote

Requesting Services





Things to Remember

Things to Remember

Review the approved work plan

- Read the OMB Uniform Guidance specifically Subpart E to understand cost principles
- Use an acceptable budget format
- Develop assumptions
- Communicate with accounting/finance on labor rates, fringe benefits, and grant requirements
- Include required certification signed and dated by authorized individual
- Indicate "Approved" on the final budget, submit to accounting, and keep in grant file
- Do not hesitate to contact your HUD POC if you have any questions



QUESTION: What are the mechanics for charging staff expenses that occurred during the period of performance but before the grant was executed? For example, if an agency wants to charge the FY15 grant for staff expenses from January 2015. Would they need to amend their PARs/timesheets, or is there some other way they should document this?

ANSWER: Grantees must do the following:

- Ensure that they accrue the actual costs in their general ledger preferably in their general (unrestricted assets) fund. The most important thing is that they do not accrue and/or charge the costs to another grant/program. For the FY15 grant, since they knew they were approved for funding under the multi-year NOFA, they could have set up the funding code/grant account for FY 15 and actually accrued the costs under that account while they awaited the announcement of the actual award amount.
- The grantee should also ensure that employees have timesheets and personnel activity reporting that support the costs for the actual activity billed that period.
- Their first cumulative report under the FY 15 grant must also report the hours associated with the costs, and any HUD Form 9902 must also reflect the relevant activity.

QUESTION: Does a grantee have to request prior written approval every time a counselor gets a raise or they hire a new counselor, etc., or would they only need to request prior written approval if the changes affect the line items of the approved budget or their performance plan?

ANSWER: §200.308 of the Uniform OMB Circular states that any budget deviations must be approved. A change in the salary resulting in a reduction of the number of hours to perform the services would be considered a deviation and would require prior written approval. Prior written approval could be in the form of email communications between the grantee and its HUD Point of Contact (POC). This is a normal practice. In addition, the grantee should have considered the salary increase when it completed its original budget and reflected it in the assumptions. It should not represent a material increase in workload but would facilitate better communications between the HUD POC and the grantee.

QUESTION: What happens if actual costs only deviate from budgetary line items by 10%; is a budget modification still required?

ANSWER: Under the OHC grant program, §200.308 of the Uniform OMB Circular states any budget deviation must be approved. There are no discretionary budgetary deviation thresholds.

QUESTION: What are leveraged funds?

ANSWER: Not to be confused with Matching or Cost Sharing, leveraged funds are simply a financial commitment toward the costs of a project from a source other than the granting organization. Leveraging can be achieved by a commitment from the grantee or through various partnerships. Leveraged funds may be made in the form of cash or in-kind resources, and must be identified, tracked and verifiable in the awardees' records.



Resources & Glossary

OFFICE OF HOUSING COUNSELING

Resources & Glossary

PART 200—UNIFORM ADMINISTRATIVE REQUIREMENTS, COST PRINCIPLES, AND AUDIT REQUIREMENTS FOR FEDERAL AWARDS

https://www.ecfr.gov/cgi-bin/text-

idx?SID=ed90f54836feb6a994f657188eb05e33&node=2:1.1.2.2. 1&rgn=div5

HUD Exchange SF-424

https://www.hudexchange.info/resource/306/hud-form-sf424/

GLOSSARY

Generally Accepted Accounting Principles (GAAP): A collection of commonly followed accounting rules and standards for financial reporting.

Please forward any questions to: housing.counseling@hud.gov with "Submitting a Budget" in the Subject line



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