

CDBG-DR Key Concepts

2020 CDBG-DR and CDBG-MIT Webinar Series

Webinar Welcome & Overview

- Welcome!
- This webinar is part of a series of several webinars for CDBG-DR grantees and their partners on various critical topics essential for increasing knowledge of the CDBG-DR program

Agenda

- CDBG-DR Program Overview
- Key Steps in the CDBG-DR Process
 - Overview
 - Action Plan, Amendments and Waivers
 - Program Implementation
 - Financial Management
 - Reporting & Monitoring
 - Close Out



Introductions

OSIN AND LABORNY DEVELOPMENT

Scott Ledford, ICF



Introduction

- Scott Ledford, ICF
- Sue Southon, ICF
- Kelly Price, ICF

Poll Question

• Which group are you participating as:

- 1. 2018/2019 grantee
- 2. 2017 grantee
- 3. Other grantee
- 4. Not a grantee



Overview





CDBG-DR Program Overview

- HUD funding provided as a special appropriation by Congress to states, territories, counties, and municipalities to assist with long term recovery following a Presidentially-declared disaster
- Flexible program that allows grantees to deploy funding to carry out a wide range of recovery activities
- Prioritizes low- and moderate- income (LMI) persons and geographies

CDBG-DR Funding Process

Congress

Approves appropriation

- Calculates & announces allocations
- Publishes a Notice in the Federal Register (FR)

HUD

3. Awards funds

Grantee

- Submits Certifications and Implementation Plan to HUD
- Prepares and submits
 Action Plan based on
 unmet needs
- Administers its own programs and/or works with other entities to distribute funds

CDBG-DR Grants

- Amount of CDBG-DR funding is based on damage estimates and unmet disaster recovery needs
- Between 2001 and March 2020, Congress has allocated over \$89 billion and DRSI currently has 62 active CDBG-DR grantees and 106 active grants
- 80% of funds must address needs within the HUD-identified Most Impacted and Distressed (MID) areas



HUD Certifications and Pre-award Requirements





Poll Questions

- How long have you been working on CDBG related activities?
 - 1. Less than a year
 - 2. 1-3 years
 - 3. Over 3 years
- How long have you been working on disaster recovery activities?
 - 1. Less than a year
 - 2. 1-3 years
 - 3. Over 3 years

HUD Certifications

- Certification on financial controls and procurement processes, and adequate procedures for proper grant management
 - (1) Proficient financial management controls
 - (2) Procurement process/standards
 - (3) Duplication of benefits procedures
 - (4) Timely expenditures
 - (5) Comprehensive disaster recovery website
 - (6) Procedures to detect and prevent fraud, waste, and abuse

HUD Certifications

- Appropriations Act requires the Secretary to approve a grantees certifications <u>in advance</u> of grant signing
- Requirement for all new grantees
- May require review by HUD Chief Financial Officer and Office of Inspector General

Implementation Plan and Management Capacity

- (1) Timely information on app status
- (2) Implementation plan
 - (a) Capacity assessment
 - (b) Staffing
 - (c) Internal and interagency coordination
 - (d) Technical assistance
 - (e) Accountability

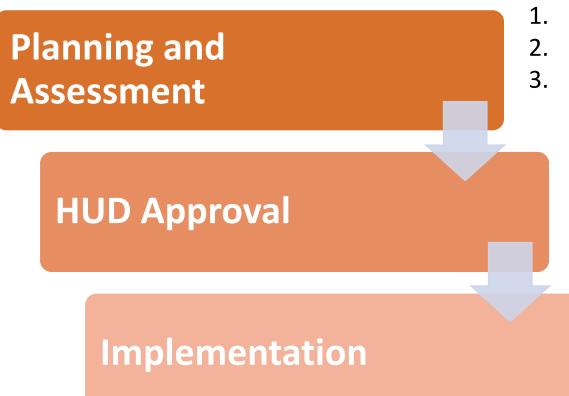


Developing an Action Plan: Action Plan, Amendments and Waivers





Action Plan Development and Assessment



- . Assess and evaluate impacts
- Prioritize unmet housing recovery needs
- Develop the plan and identify programs/activities using unmet needs analysis, stakeholder consultation, and citizen input

Submit Action Plan (along with Projection of Expenditures & Outcomes) to HUD for Approval

- 1. Implement the programs as identified in the distribution of funds
- 2. Continue to assess the progress of the plan and amend the plan as needed

Action Plan Amendments

| Substantial Amendments | Non-substantial Amendments |
|--|--|
| Required for change in allocation, beneficiary, eligibility criteria, addition/deletion of program, change in the monetary threshold amount established | Involve technical corrections, clarifications |
| Require public comment period specified in FR notice and citizen participation plan, with comments and response incorporated | Must notify HUD 5 days before implementing |
| *Must be numbered sequentially, posted on Grantee website | *Must be numbered sequentially, posted on Grantee website |
| Require HUD approval before implementation | HUD provides Grantee notification of receipt within 5 days |

*Note: all Amendments must be consolidated into one final, complete Action Plan

Other Cross-Cutting Federal Requirements

- CDBG-DR funding must comply with all other applicable crosscutting federal requirements
- The cross-cutting requirements must be addressed in the Action Plan and implemented throughout the grant process

- Environmental Review
- Flood Insurance
- Labor Standards
- Section 3 Economic Opportunities
- Federal Funding Accountability and
 - Transparency Act (FFATA)
- Financial Management & Procurement
- Lead Based Paint
- Fair Housing, Accessibility, & Equal
 - Opportunity
- Relocation and Acquisition (URA)

Waiver and Alternative Requirement Requests

- Identify areas that may need a waiver from HUD as early as possible
- Written requests for a waiver:
 - Must show that 'good cause' for the waiver exists supported by data
 - Must not be inconsistent with overall purpose of HCD Act
 - Cannot conflict with cross-cutting requirements that the Secretary cannot waive:
 - Equal opportunity
 - Fair Housing
 - Environmental Review
 - Davis Bacon Labor Standards & related Acts



Program Implementation: Ways To Implement Your CDBG-DR Grant



Sue Southon, ICF

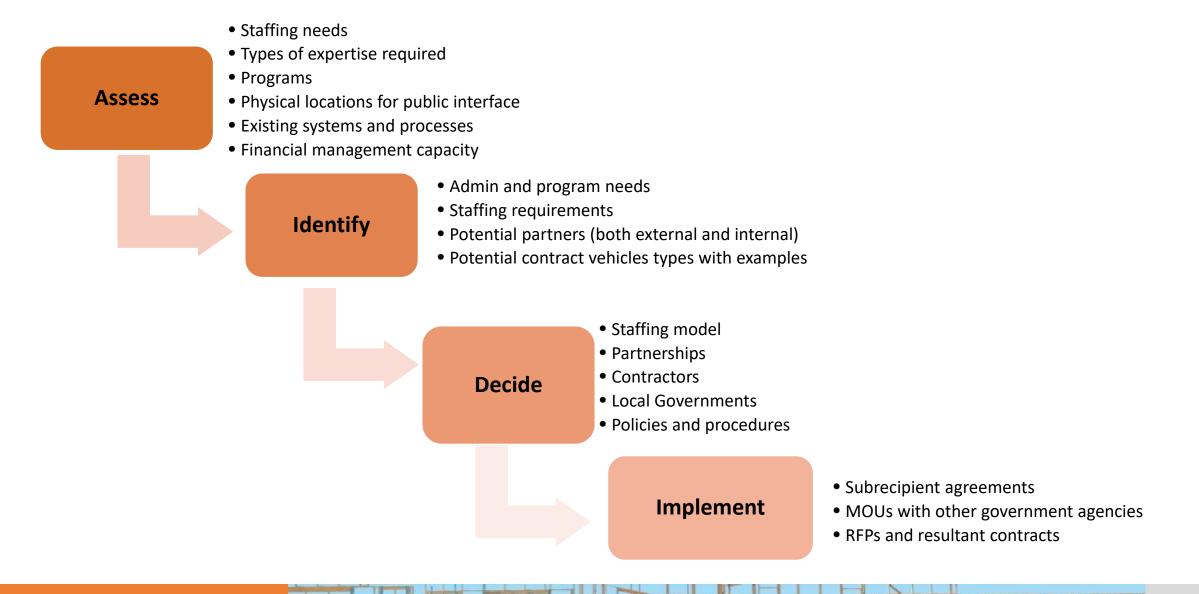


Implementation Models

| Direct Implementation | Grantee runs program directly |
|------------------------------|---|
| Partner Model | Grantee funds other partner agencies, subrecipients, developers to implement programs |
| Method of Distribution Model | Grantee provides funding to Units of General Local Government to implement programs |

- Grantee must assess capacity of each partner to implement
- Detailed policies and procedures are necessary to implement all programs outlined in the Action Plan
- Grantees can use a combination of the implementation models

Staff Capacity and Continuity



Major Categories of Eligible Activities

- Housing
- Infrastructure
- Economic Development/Revitalization
- Planning
- Expect to address in Action Plan
- Specific programs and eligible activities will vary, could include:
 - Rehab, reconstruction, buyouts
 - Support for essential government services, repair of storm-damaged infrastructure
 - Business grants and loans, non-federal match for CDBG-eligible activities

Planning & Administration

- Capped at 20% of the grant
 - Up to 5% of the grant can be used for administration
 - 15% planning cap
- Distinction between administration and what is allowed under planning (see 24 CFR 570.205)

Activity, Activity Delivery and Administrative Costs

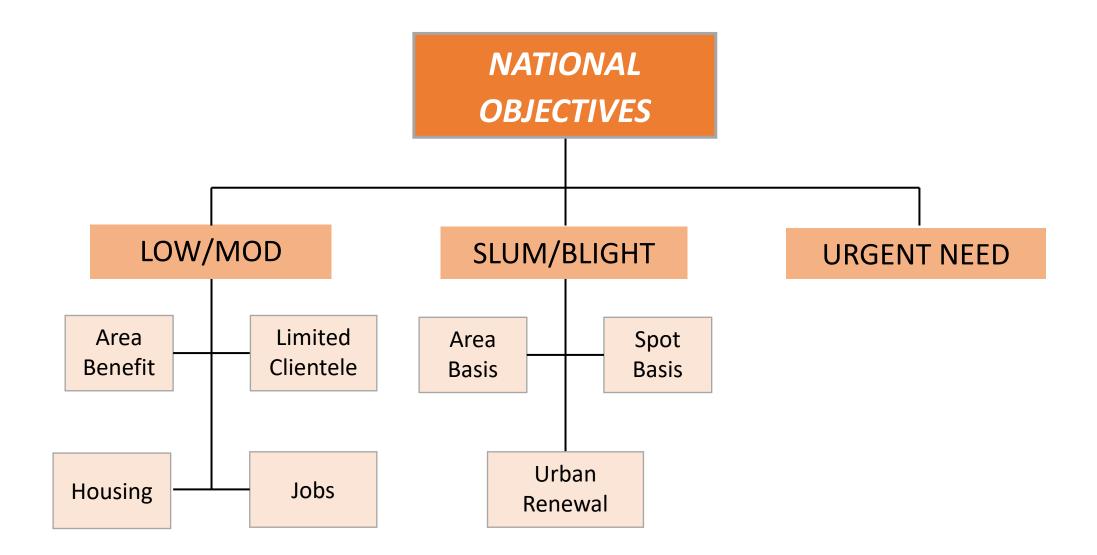
| Grant Administrative Costs (GACs) | Costs that Grantee must incur to administer or manage CDGG-DR grant (monitoring, training, financial management, reporting) |
|--------------------------------------|--|
| Activity Delivery Costs (ADCs) | Costs incurred by grantees or subrecipients to facilitate the development of specific projects or programs |
| Activity Costs | Actual costs to acquire, rehabilitate or construct project or provide assistance |

Documenting Tie-back to the Disaster

- ALL CDBG-DR activities must be tied to the disaster(s) covered by the CDBG-DR appropriation
- There are various ways to document how the proposed activity ties to the disaster event such as:
 - Beneficiary's home suffered damage from the disaster
 - Funded project will help to economically revitalize an impacted community
 - Infrastructure repair partially funded by FEMA
- As time goes by, documenting tie to the disaster event may become increasingly challenging

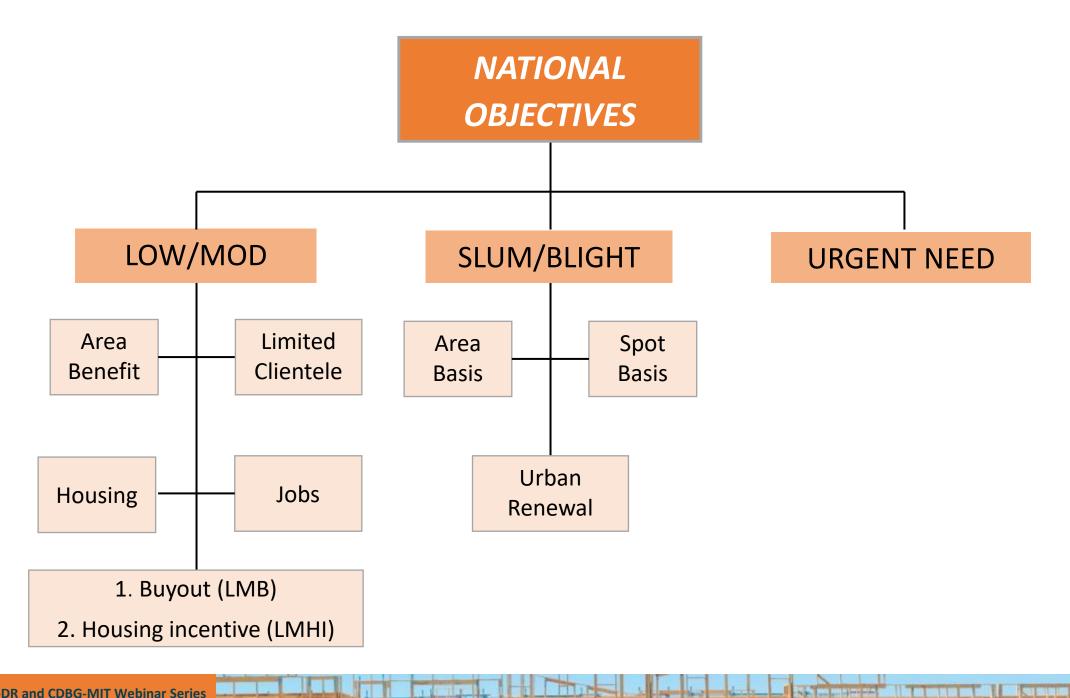
Meeting a National Objective

- All CDBG eligible activities must meet one of the following three national objectives (except for planning and administration):
 - Benefit to low- and moderate- income (LMI) persons
 - Aid in the prevention or elimination of slums or blight
 - Meet a need having a particular urgency (Urgent Need)
 - CDBG-DR Waiver makes this National Objective easier to document
 - Action Plan must address the type, scale, and location of disaster-related impacts that urgent need activities will be addressing
 - Difficult to create new programs using the urgent need National Objective as time goes by
 - Some grants have 2-year restriction on new Urgent Need projects



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Duplication of Benefits (DOB)

- Section 312 (42 U.S.C. 5155) of the Robert T. Stafford Disaster Relief and Emergency Assistance Act
- Necessary and reasonable requirements (24 CFR part 570 and Uniform Administrative Requirements at 2 CFR part 200)
- CDBG-DR Appropriations Acts and HUD Federal Register Notices
- Disaster assistance covered under DOB includes:
 - funds from public agencies (FEMA, SBA, etc.) and
 - private sources (charitable donations, insurance proceeds, volunteer work & grants)

Duplication of Benefits (cont.)

- HUD issued new DOB Notice in June 2019 which applies to 2015 to 2021 grantees: FR 6169-N-01
- Assistance is duplicative when two sources exceed need for the same recovery item:
 - If beneficiary receives duplicative assistance, grantee providing assistance must recover any duplicative assistance provided
 - Assistance is NOT duplicative when two sources contribute to the same need and total assistance did not exceed the total need
 - Can combine different forms of assistance to meet recovery needs
- All entities receiving CDBG-DR funds are subject to DOB, including local governments

Duplication of Benefits (cont.)

• Recapture Requirements

- Federal Agency that provides the funds is responsible for recapture. For HUD, individual CBDG-DR grantees are responsible
- DOB policies and procedures should address recapture
- To ensure recapture, a subrogation agreement or similar agreement must be signed by every applicant prior to the receipt of assistance
- For 2017 grantees, be sure these agreements include the following statement: "Warning: Any person who knowingly makes a false claim or statement to HUD may be subject to civil or criminal penalties under 18 U.S.C. 287, 1001 and31 U.S.C. 3729."

Duplication of Benefits (cont.)

- Consider level of Risk (likelihood of DOB) when designing program policies:
 - Higher Risk: Awarding CDBG-DR funds when future assistance is nearly certain, but sources and/or amounts are uncertain
 - Medium Risk: Awarding CDBG-DR funds in installments, with final payment issued after DOB analysis can be completed
 - Low Risk: Awarding CDBG-DR funds only after DOB analysis can be completed, meaning all other sources and amounts are known



Financial Management Overview





Financial Management

- Grantees and their sub recipients must comply with OMB requirements at 2 CFR 200, as applicable, such as:
 - Financial and internal controls
 - Accounting procedures
 - Cost principals
 - Timely expenditure of funds including program income
 - Performance measures
 - Procurement (see next slide) & independent cost estimates
 - Written agreements
 - Documentation of costs
 - Audits
- HUD requires grantees to prepare financial forecasts by programs to project expenditures and measure progress

Procurement

- Grantees must demonstrate that their processes promote "full and open competition" and include a price or cost analysis in advance of each procurement
- State grantees have three options:
 - Adopt 2 CFR 200.318 through 200.326 for itself and its subrecipients
 - Follow its own procurement requirements and establish requirements for subrecipients (including full and open competition and a cost or price analysis in both cases), in accordance with 24 CFR 570.489(g)
 - Adopt 2 CFR 200.317, meaning that it will follow its own State procurement policies (including a cost or price analysis), but impose 2 CFR 200.318 through 200.326 on its subrecipients



Reporting & Monitoring: Tracking Grant Progress





Reporting and Record Keeping Requirements

- Disaster Recovery Grant Reporting (DRGR) system is used for CDBG-DR
- In DRGR, grantees:
 - Access their line of credit
 - Enter Action Plans and amendments
 - Report on progress quarterly
- Record retention following grant closeout:
 - 3 years for most grantees or
 - 4 years for Entitlement grantees

Quarterly Progress Reports (QPR)

- QPRs are a tool that allows the grantee, HUD and Congress to track performance on individual activities
- Grantees update QPRs with the following information:
 - Activity Progress
 - Expenditures
 - Actual accomplishments by performance measure (metric)
 - Beneficiary data

Monitoring

- Everyone in the process gets monitored:
 - HUD monitors the grantee
 - Grantee monitors:
 - Grantee's own files
 - Public agency partners
 - Subrecipients (e.g., local governments and nonprofit organizations)
 - Contractors
 - Beneficiaries
- Monitoring includes:
 - Desk reviews (reports, supporting documentation)
 - On-site visits (review of files, staff interviews, etc.)



Grant Closeout





Closeout

- Grantees must complete the following prior to close-out:
 - DRGR:
 - CDBG-DR funds are drawn under the correct activity
 - Activity types, national objectives, and accomplishments are accurately reported
 - Final QPR is submitted to HUD
 - All grant and subrecipient agreements are closed
 - All outstanding monitoring findings have been resolved (including HUD OIG and Single Audit findings)
 - A closeout agreement has been prepared



Q&A







Resources





Resources

- CDBG-DR Website at HUD Exchange: <u>https://www.hudexchange.info/programs/cdbg-dr/</u>
- 24 CFR 570: <u>http://www.ecfr.gov/cgi-bin/text-</u> idx?tpl=/ecfrbrowse/Title24/24cfr570 main 02.tpl
- HCD Act: <u>https://www.hudexchange.info/resource/2184/housing-and-community-development-hcd-act-of-1974/</u>
- Toolkits: <u>https://www.hudexchange.info/programs/cdbg-dr/toolkits/</u>
- Mapping Tool: <u>https://www.hudexchange.info/programs/consolidated-plan/</u>
 - Under CPD Maps on far right-hand side

Resources (cont.)

- Guide to National Objectives and Eligible Activities:
 - States: <u>https://www.hudexchange.info/resource/2179/guide-national-objectives-</u> <u>eligible-activities-state-cdbg-programs/</u>
 - Entitlements: <u>https://www.hudexchange.info/resource/89/community-</u> <u>development-block-grant-program-cdbg-guide-to-national-objectives-and-eligible-</u> <u>activities-for-entitlement-communities/</u>
- "Basically CDBG" presentations
 - States: <u>https://www.hudexchange.info/resource/269/basically-cdbg-for-states/</u>
 - Entitlements: <u>https://www.hudexchange.info/resource/19/basically-cdbg-training-guidebook-and-slides/</u>
- Relevant supplemental appropriations law(s)
- Relevant Federal Register Notice(s)



Thank you!

- Questions
- Contact Info
 - HUD Policy Unit, <u>DRSIPolicyUnit@hud.gov</u>

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- Scott Ledford, <u>Scott.Ledford@icf.com</u>
- Sue Southon, <u>Sue.Southon@icf.com</u>
- Kelly Price, <u>Kelly.Price@icf.com</u>